

Vote 12

Department of Economic Development and Tourism

| | 2020/21 To be appropriated | 2021/22 | 2022/23 |
|--------------------------|---|---------------------|---------------------|
| MTEF allocations | R604 611 000 | R627 124 000 | R658 507 000 |
| Responsible MEC | Provincial Minister of Finance and Economic Opportunities | | |
| Administering Department | Department of Economic Development and Tourism | | |
| Accounting Officer | Head of Department, Economic Development and Tourism | | |

1. Overview

Vision

The Department's vision is a Western Cape that has a vibrant, innovative, and sustainable economy, characterised by economic growth and employment.

Mission

To attain the vision statement as expressed above, the Department of Economic Development and Tourism will provide qualitative leadership to the Western Cape economy through the Department's understanding of the economy, its ability to identify economic opportunities and potential, and its contribution to government economic priorities. The Department will enhance the productive and competitive capability of the provincial economy. It will catalyse economic growth and employment creation through:

Investment promotion and catalytic infrastructure

Supporting improvement in the economics outcomes of public infrastructure

Export Growth

Addressing skills gaps

Accelerating the ease of doing business; and

Resource resilience.

Main services and core functions

The primary focus for Vote 12: Economic Development and Tourism will be to position the Province as the most competitive region in Africa by creating a business-friendly environment and proactively managing uncertainty and risk. This will increase the region's competitiveness and productivity, which will in-turn improve the socio-economic wellbeing of residents and enable increased investment, economic growth and job opportunities.

This will only be achieved through the development of strong partnership with all stakeholders including business, labour, civil society and government.

In this context, this Department's key focus areas are as follows:

- Providing economic growth leadership;

- Reduce the cost and improve the ease of doing business;

- Establish and promote an innovative and competitive business environment;

- Develop key skills to match the growing demand for appropriate skills for the economy and thereby enhance regional competitiveness;

- Invest in key economic catalytic infrastructure;

- Promote the global profile of Cape Town and the Western Cape; and

- Promote trade and investment for Africa growth and development.

Demands and changes in service

Although the Province has made significant progress in economic development over the last five years, there is still much work to be done. The Western Cape Government is well positioned to address key challenges and blockages holding the Province back from achieving its growth to create jobs and take advantage of its areas of competitive advantage such as Tourism, digital and green economies and a history of good governance.

In this regard, the Vision Inspired Priority 2: Growth and Jobs details the following challenges that continue to hamper economic growth and employment in the Province, namely:

- Weak economic performance due to the prolonged drought and reduced business confidence;

- Rising unemployment, especially amongst youth who have both limited resources and skills which are mis-aligned to the demands of a changing economy. This has a knock-on effect on the productivity of the region and ultimately its competitiveness in the global economy; and

- Climate change which has increased pressure on the resources such as energy and water.

Performance environment

The Western Cape economy is expected to have grown by 0.7 per cent in 2019 and is projected to expand by 1.2 per cent in 2020, according to the Provincial Treasury Medium Term Budget Policy Statement (MTBPS) 2019. A review of growth rates by Western Cape districts shows that the highest growth rate in 2019 was recorded in the Garden Route District (5.6 per cent).

The Western Cape's economic output at a district level is dominated by districts with larger urban areas. As urbanisation increases in the Province, this trend will only intensify. The Cape Metro remains the largest contributor to economic output in the Province at about 71 per cent in 2019.

In the 2019 Q4, the BER's business confidence index for the Western Cape increased from 22 to 32 points, indicating an uptick in business confidence by the private sector in the Western Cape region. In the case of exports, the Western Cape exports grew by 3.9 per cent to R129 billion in 2018.

About a third of the exports are destined for markets in Africa and a further 30 per cent go to Europe. The Western Cape's largest markets are Namibia (9 per cent), UK (7 per cent) and the Netherlands (7 per cent). The Western Cape accounts for 50 per cent of South Africa's agricultural exports in 2018, illustrating the sector's competitiveness.

The Western Cape's tourism sector continues to outperform the rest of South Africa. According to SA Tourism, the Province had the second highest number of 'paid bed nights', which rose to 23.3 million in 2018 from 15.1 million in 2017. The average length of stay per tourist in the Western Cape (12.9 nights per tourist) was the highest amongst all provinces. International arrivals in the Western Cape increased by 0.2 per cent to reach 1.7 million arrivals in 2018. Due to this, foreign spend increased to R27.7 billion in 2018 and estimated Gross Value Added rose by 3.5 per cent in 2018.

After experiencing the worst drought in over 100 years, the Western Cape has now positioned itself as one of the more water resilient regions globally. Climate change related risks were found to be the top 3 global risks in terms of likelihood by the World Economic Forum in 2019. The climatic challenges the Western Cape faced recently are clearly part of a wider global phenomenon.

The unemployment rate in the Western Cape increased from 20.4 per cent in 2019 Q2 to 21.5 per cent in 2019 Q3. The Western Cape had the lowest expanded unemployment rate in South Africa at 24.5 per cent in 2019 Q3, implying that workers in the Western Cape are encouraged to search for employment, when compared to other provinces. However, this remains disconcertingly high.

The Province continues to have the highest labour absorption rate in South Africa at 54.5 per cent in 2019 Q3. A higher labour absorption rate indicates that a greater proportion of those who want to work are gaining employment in the Province. This is 11.1 per cent higher than South Africa's rate of 42.4 per cent.

The overall employment outperformance of the Western Cape over the rest of South Africa means that the Province offers better economic opportunities, is more productive and is more inclusive.

Organisational environment

Within the challenging economic context, the Department of Economic Development and Tourism (DEDAT) continues to drive a number of initiatives as interventions to create an environment to unlock employment opportunities and propel economic growth.

Flowing from the Provincial Strategic Plan (2019 - 2024), the Department has also been mandated to take the lead role in driving the Western Cape Government's agenda for the Vision Inspired Priority (VIP 2), namely growth and jobs.

The Department aims to contribute to growing employment by increasing the competitiveness of the Province, which will enable increased investment, economic growth, and real job opportunities. Economic growth and inclusive job creation can be propelled by driving regional competitiveness, developing tradable sectors, attracting investment, investing in infrastructure, and growing exports. This is underpinned by resource resilience, which enables economic growth. The WCG must make it easier for enterprises from the smallest township SMMEs to the largest foreign investors to do business. Similarly, there is a need for government to constantly improve the manner in which it does business with the private sector. This will further stimulate economic growth.

In light of the shifts in delivery mechanisms envisaged for VIP 2 (growth and jobs), including participation in VIP 1, 3, 4 and 5, the Department embarked on a review of the current organisational structure, to ensure that it is best placed to meet the growing demands of the economy and to give expression to the Department's mandate and contribute to the various VIPs.

Given the complex and transversal environment the Department operates in, emphasis will be placed on the re-skilling and up-skilling of staff, competency improvement, performance management, diversification, mentorship and succession planning. The Workforce Development Plan has and will continue to be the vehicle to ensure that the Department utilises and develops its human capital optimally.

In compliance with budget austerity measures and COE guidelines, the MCOE (Management of Compensation of Employee) Committee commits to ensure that posts crucial for service delivery, are filled.

Additionally, in order to enhance efficiencies for delivery of functions, the Department will embark on a project called "Digital DEDAT", which aims to bring about improved functional efficiencies within DEDAT to improve reach, impact and effectiveness of DEDATs internal programmes through increased productivity stemming from the adoption of digital technology. The project follows an in-depth review of the Department's processes which concluded four "pain points" around the need for documentation management and automation, project reporting, stakeholder management and communications.

In 2020/21, the Department will engage the services of Business and Data Analysts to identify detailed requirements, coordinate with the Centre for e-Innovation and drive the change process. Activities include the formulation of the business requirement specifications, consideration of the organizational changes, solution recommendations and early development and integration in the DEDAT environment. Efforts will be made to manage the transition from analogue processes to digital processes, ensuring that appropriate staff training is made available.

Acts, rules and regulations

There are a vast number of acts that play a role in the Department's work ambit, the more important acts and policies being:

Broad-Based Black Economic Empowerment Act, 2003 (Act 53 of 2003)

Businesses Act, 1991 (Act 71 of 1991)

Consumer Protection Act, 2008 (Act 68 of 2008)

Co-operatives Act, 2005 (Act 14 of 2005)

Co-operatives Management Act, 2013 (Act 6 of 2013)

Local Government: Municipal Structures Act, 1998 (Act 117 of 1998)

Municipal Systems Act, 2000 (Act 32 of 2000)

National Credit Act, 2005 (Act 34 of 2005)

National Small Business Act, 1996 (Act 102 of 1996)

Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000)

Public Finance Management Act, 1999 (Act 1 of 1999)

Tourism Act, 2014, (Act 3 of 2014)

Western Cape Investment and Trade Promotion Agency Law, 1996 (Act 3 of 1996)

Western Cape Tourism Act, 2004 (Act 1 of 2004)

Western Cape Consumer Affairs (Unfair Business Practices) Act, 2002 (Act 10 of 2002)
Advanced Manufacturing and Technological Strategy (AMTS)
ASGISA (Accelerated Shared Growth Initiative - South Africa)
National Integrated Manufacturing Strategy (NIMS)
National White Paper on the Development and Promotion of Tourism in South Africa, 1996
Provincial White Paper on Sustainable Tourism Development and Promotion, 2001
Tourism BEE Sector Charter, gazetted May 2009
The Western Cape Tourism Development Framework
The Western Cape Tourism Development Plan

Budget decisions

As noted previously, the resource envelope available to Government is dwindling as a result of slow economic growth thereby diminishing available revenue streams. In this regard, various austerity measures have been put in place. As a mitigation strategy, the Provincial Government has adopted the MITS Model. MITS is an abbreviation for Maintained, Innovation, Termination and Succession. In terms of the Maintained component, management considered programmes that are performing well and operating at its optimum levels given the resources at hand. Innovation involved the deliberate inclusion of mechanisms that would provide improved/greater results without the necessary additions in resources. Where projects or programmes were not delivering the required results, management considered the termination option. Succession of projects occurred when projects or programmes delivered the required results and was ready for the next phase of implementation.

With this approach in mind, the Department followed a rigorous approach of evaluating the services it provides. During the first phase of prioritisation, the Department undertook an alignment exercise where all proposed projects were evaluated by a budget committee consisting of the Executive Authority, and Senior Management of the Department. The Vision Inspired Priority (VIP 2) of the Provincial Strategic Plan (PSP) captures the Provincial target of 350 000 jobs over the next five years. Three apex goals that are supported and driven by the Department of Economic Development and Tourism were identified to realise the impact of increasing employment in the Western Cape Economy. The three apex goals are:

Grow exports by 50 per cent

80 per cent placements of Chrysalis graduates

Establish tourism safety task force in order improve perceptions of tourism safety by 25 per cent

Compensation of Employees (CoE) remains a critical factor in the allocation of the Department's budgetary envelope. In this regard, the Department has prioritised the filling of critical posts which will enhance service delivery against the upper limits set. All operations within the Department has also been assessed to ensure that the necessary staffing resource is assigned where most needed.

Aligning departmental budgets to achieve government's prescribed outcomes

The Department's budget approach for the 2020/21 budget year is dominated by our commitment to deliver on the Provincial Strategic Plan; the Department's own 5-year Strategic Plan; and, the apex priorities included in Annual Performance Plan.

In addition to the key priorities listed in previous paragraph, the Department will continue to respond to the broader economic challenges in seeking to find solutions for issues such as: making it easier to do business; growing exports; improving the skills levels of our youth and workforce and resource resilience especially with regard to energy and water.

In order to **expand exports**, it is important to create a competitive advantage in certain sectors and industries. This can be achieved by improving productivity and competitiveness, which can be informed by economic intelligence and data analytics. Growth in exports will require a sound understanding of existing and new markets relating to the current export commodities which the Western Cape can produce in key sectors. Productivity and competitiveness will also be enhanced through support to Small, Medium and Micro Enterprises (SMMEs).

Investment is sensitive to perceptions and consequently economic advocacy and utilising economic intelligence and data analytics are important to promote business and consumer confidence. Investment is also a key component of an export growth strategy due to the increased need for production activity which will result in numerous capital requirements depending on the activities in the various sectors and industries.

For the Province to continue to maintain and advance good governance and to create jobs and grow the economy, the Province needs to support municipalities in order to ensure spatial economic development. This will include the adoption of an inclusive spatial economic development approach. An inclusive spatial economic development requires one to have consistency in aggregating diverse economic information from localities and regions (municipalities). Therefore, this will require the Province to have a clear economic outlook and to support municipal economies on its policies to create certainty, leading to growth and jobs. It will also entail infrastructure management, buffering against climate change and ensuring water security, and improving waste management.

Economic advocacy plays a key role in forging partnerships with local, national and international players, which influences the growth of the regional economy and employment. This approach appreciates that every institution within the Western Cape has a role and mandate, and within these respective mandates and roles, these institutions can positively contribute towards economic perceptions of the Western Cape. Effective economic advocacy requires that the messaging and value proposition of economic opportunities in the Western Cape need to be collated and coordinated in a coherent and on-going basis.

Support to SMMEs will be mainly, but not exclusively directed towards SMMEs in the tradable sectors, purposed towards improving productivity and competitiveness.

Compensation of Employees forms a significant component in the allocation of resources. Without the necessary human capital required to implement these projects and programs all work towards improving the economic outlook for the Province will be voided. Significant strides has been made to capacitate each of the delivery arms of the Department at the required productivity capacity to ensure success. However, significant play-offs needed to be made to ensure the Department is able to meet the growing demand.

2. Review of the current financial year (2019/20)

It is the fundamental belief of this Department that economic growth is at the heart of all successful development and that growth is driven primarily by the private sector operating in a market environment. The role of the state should therefore be to create and maintain an enabling business environment and provide demand led private sector driven support for tradable or propulsive sectors, industries and business.

In this regard, the Department has followed its consistent course of action, namely Project Khulisa, which enabled greater depth of intervention in specifically targeted sectors. This consistent and predictable strategic approach has led to numerous positives for the Province, most notably that the Western Cape has recorded to lowest unemployment rate in South Africa at 11.6 points lower than the national figure, a higher growth rate than the rest of South Africa and a business confidence rate which is 1 point higher than the national average.

Ease of Doing Business

The target of R1 billion in cost savings and economic benefits through red tape reduction and ease of doing business interventions was reached, through a two-pronged strategy namely: i. assisting local governments in optimising various business facing processes, and ii. addressing business challenges through proactively working with all 3 spheres of government to reduce the systemic inhibitors to efficiency in the delivery of business-facing services in the Province.

The latter saw initiatives that included, but are not limited to, reviewing of policy and/or legislation to advocate for exemptions and/or incongruences of the National Road Traffic Regulations, 2000 and Fertilizers, Farm Feeds, Seeds and Remedies Act 36 of 1947, lobbying for the re-assignment to the Western Cape Government of the tourism transport licensing function, designation of Mossel Bay as a port of entry and exit, changes to the heritage protection regime in order to facilitate property and infrastructure development and interventions to address debilitating inefficiency in the port of Cape Town.

Further, we have addressed business challenges by assessing municipalities' processes which resulted in 55 recommendations on improvement measures this financial year. To date 289 recommendations have been made and of this more than 75 per cent are either fully or partially implemented by municipalities. By way of example, the digitised processing of building plan, event and film applications and approvals depict results of cost savings (for both business and municipalities) and a far more conducive business environment in localities than before.

Similarly, the introduction of 23 portals and 15 workflow enhancements has shown significant improvement, with Theewaterskloof Municipality having a 16-day improvement in turn-around time and others a minimum of 4 days improvement. Additionally, we digitised event and film permitting processes in 2 municipalities resulting in rapid approval turnaround time hereby promoting investor confidence and economic activity in the Region. This financial year alone, Drakenstein Municipality processed more than 225 event permits and is now better positioned to track, support and monitor thereof.

Lastly, we supported Oudtshoorn Municipality in unlocking the local airport as a key economic asset within the local aviation precinct. Oudtshoorn Aerodrome has become a functional well managed economic zone that not only caters for aviation transport and training development, but also ensures a multiplier effect in the local tourism and retail sectors by making it easier to do business in Oudtshoorn.

Our Red Tape Business Helpline continues to provide remote business support and boasts of an overall resolution rate 80 per cent. Our trend analysis of cases enables the unit to identify systemic red tape/ease of doing business challenges that can then be addressed proactively.

Meanwhile, we have refined the Ease of Doing Business Impact Assessment Tool which will enable the Department and other relevant stakeholders to more accurately track and calculate the collective benefit of ease of doing business initiatives.

The Department's initiatives to support SMME development has also recorded numerous gains during the 2019/20 financial year. The Department undertook an initiative in partnership with organisations that provide business support to SMMEs by leveraging funding thus scaling these projects.

A flagship project, the SMME Booster Fund delivered on the outcomes of job creation (and/or retention) and business expansion by supporting organizations in the areas of Enterprise and Supplier Development, Business Development Support, Infrastructure Development and Businesses in Distress. The Fund supports 18 organizations with the potential to assist 600 SMMEs and create 400 jobs.

In collaboration with Pick 'n Pay, Small Enterprise Finance Agency (Sefa), City of Cape Town, National Empowerment Fund, Masisizane Fund, Old Mutual, and Brimstone, the Department embarked on a Township Economy Revitalisation Initiative which involved the conversion of existing spaza shops within townships into independently owned mini-supermarkets. The initiative involves improving the infrastructure (building, machinery and equipment) in the township retail sector which will directly lead to an increase in employment opportunities and turnover. To date four stores were opened resulting in 90 jobs being created.

The Western Cape Funding Fair (WCFF), a partnership between Deloitte Western Cape and the Department, is an exhibition and conference aimed at networking entrepreneurs and various funding institutions. The event attracted 20 funders and over 1 000 delegates. The 2018 funding fair indicated that close to 200 funding leads were recorded with each exhibitor seeing an average number of between 100 and 150 people/business representatives. The 2019 results are not established at date of this publication and will be record in subsequent years.

The Western Cape Entrepreneurship Expo, Summit and Awards (WCEESA), in its second year, enabled 50 entrepreneurs and business owners to showcase their products and services and connect with corporates who could potentially open-up new market opportunities via corporate value chains whilst recognizing and celebrating our most inspiring, high-potential entrepreneurs in the Province.

The Department, through its long-standing relationship with the National Empowerment Fund (NEF), assisted Western Cape based businesses with low cost loan funding. The initiative entailed blended financing in a ratio range of between 40 per cent and 60 per cent by DEDAT and the NEF, respectively. The cost of the loan funding has an interest rate of less than six percent (i.e. 40 per cent of the loan will be charged at zero percent interest and the balance will be charged at the prime rate or less). In addition, it provides grant funding to township-based businesses.

The Economic Procurement Policy saw, in consultation with all other WCG departments, the development of a draft Economic Procurement Policy Implementation Plan. The plan was presented to the Provincial Top Management in February and to Cabinet in March/April 2020. The plan is focused on the development of SMMEs and those businesses located in townships, rural areas and secondary towns to maximise the economic impact of public procurement.

The Long Street Kiosks are formal trading spaces that enabled 10 Small and Micro Enterprises (SMEs) to access new market opportunities in the Central Business District (CBD) of the City of Cape Town. It provided access to new markets and transitioned township/informal businesses to the formal sector hereby strengthening and capacitating these individual businesses. The Small Enterprise Development Agency (Seda) partnered with the Department to employ business development support programs that will be required for business continuity when the kiosk is exited.

Sector Development

Through the Department's Trade and Investment Agency, Wesgro, in excess of R10.6 billion worth of investment has been attracted to the Western Cape resulting in the facilitation of 4 330 jobs since 2014. Further to this, Wesgro signed trade deals with an estimated economic impact of R16 854 278 347, resulting in the facilitation of 2 381 jobs. The Cape Investment Centre in the Cape Town Central Business District which was launched in 2017 has been effective and played an investment facilitation role to close to half of the investment deals Wesgro is facilitating.

Project Khulisa Interventions

Project Khulisa is the key sector strategy followed within the Department. This strategy notes the prioritisation of three key sectors for the Western Cape which would change the trajectory for economic growth and job creation within the Province. These sectors are Agri-processing, Tourism and the Oil and Gas Supply sectors. The 2019/20 financial year was the final year in the 5-year Project Khulisa strategy.

In terms of Agri-processing, the Department primarily focussed on three key projects namely Halal export promotion, the Halal Investment Promotion, the Halal Certification Project and Wine and Brandy export promotion.

Halal Export Capacity Building

The project focus is the implementation of the Halal Standard and assisting the Halal Certification Bodies to Achieve Global Accreditation to certify companies Halal. The second phase of project is underway to build the capacity of the Halal Certifying Bodies meet international requirements in accordance to ISO17065. Three Western Cape Halal Certification Bodies have been identified to benefit from the programme which started in 2019/20 financial year.

Halal Export Promotion

The project focusses on taking WC companies on Outward Selling Missions, hosting Inward Buying Missions, inviting strategic buyers to come to the Western Cape and organise business-to-business meetings with local companies. Year-to-date progress included successful trade missions which were undertaken by Western Cape companies to promote Halal products in targeted countries which included Cameroon, Ivory Coast, Mozambique, Nigeria, UK and Malaysia. In Ivory Coast, three declarations were signed with an estimated value of R563 million over a five-year period. To date, more than 25 companies have been assisted to participate in trade missions. Fifty (50) companies participated in the Export Advancement Programme customised for Halal certified companies to be export ready.

Wine Promotion Project

The Project focus on wine export promotion to Angola and China markets, which entails hosting inward buying missions, conducting outward selling missions, participating in strategic in-market shows, including the food-wine pairing events. This project, in its fifth year of implementation, had its scope expanded in Africa to include additional countries such as Ghana, Uganda and Mozambique in addition to Angola and China. In Angola, retail market channels were used to support the in-market promotional campaigns and also provided a distribution network to increase availability of South African wines in the market. The positioning of SA Wines in China was boosted by using social media platforms on blogging activities and videos of wine productions to more than 2 million people. A major wine event in the form of festival was held at the SA embassy in Beijing, featuring 30 wineries and 800 representatives of trade, media and consumers attended.

Africa Halal Week

The objectives of the initiative is to create a locale for Western Cape companies who are Halal certified, to expand their offer and products to the global Muslim and Halal market, increase revenue as well as understand other opportunities within the Halal food and agriculture industry. Africa Halal Week took place in October 2019, with a total of 64 companies from the Western Cape exhibiting their product offerings. In attendance was 25 international buyers from Saudi Arabia, Malaysia, United Arab Emirates (UAE), Singapore, Ivory Coast, Egypt, Mozambique, India, and Belgium.

Khulisa Oil and Gas

The five strategic intents identified to develop and grow the oil and gas industry includes infrastructure development, skills development, enterprise and supplier development, ease of doing business and investment promotion.

Infrastructure:

There are delays in the process to request proposals for the completion of the Berth 205 and Moss gas Jetty in Saldanha. The Operation Phakisa 3 feet plans was reviewed, and indications are that the upgrading and refurbishment of existing facilities at the Dry Docks in Cape Town will be completed by 2022; the rehabilitation of the slipway in Mossel Bay will be completed in 2021 and the infrastructure projects in Saldanha are to be commissioned by end of 2023.

The latest infrastructure progress includes the bulk services and roads for the Port Land as well as the almost complete Access Complex (including commercial and government service offices) and the start of construction on top structures (workshops) for investors. Land transactions were completed for back-of-port and some portions of port land and the approval of the Customs Control Area (CCA) by SARS Customs allows the Saldanha Bay IDZ (SBIDZ) to implement one of their key value propositions – that of being South Africa's first Free Port. With these important building blocks in place, the SBIDZ also attracted their first major project onto the Project Leasing Facility.

Enterprise and Supplier Development:

The Economic Development Partnership (EDP) continued to oversee the transition of Grow-Net (GN) into the West Coast Business Development Centre (WCBDC) and support the turnaround specialist to align the WCBDC objectives with industry expectations. DEDAT supported 15 businesses through the supplier development programme, where 8 are located in the Saldanha Bay region. The SBIDZ is in the process of converting its Infrastructure Site Offices into a local SMME Business Hub and shared services, fully equipped with ICT facilities, offices, boardroom and related services close to the SBIDZ zone.

Skills Development:

253 Artisanal candidates were placed as apprentices/learnerships in workplaces via DEDAT, who is planning to complete 80 ARPLs and 50 mentorships in 2019/20. SBIDZ secured funding for 11 CoS pipefitter apprenticeships from the LGSETA and is facilitating a skills programme for 187 trainees focusing on boilermakers, electricians, fitters, riggers and welders.

Ease of doing business:

The Department of Home Affairs (DHA) was requested to furnish specifications to the DPW in order to provide immigration services in Mossel Bay. The issue around the delays in the scanning of containers at the Port of Cape Town was addressed. The issue around seaworthiness testing and commissioning of yachts at the V&A Waterfront must still be addressed. Efforts to convince DoT to abandon the restriction on high cube containers or set it at higher level continue. The Department is driving the initiative to establish a Marine Port Forum to address port issues.

Marketing:

TOTAL completed 3D seismic data assessment by end of April 2019 and planned to do further tests and the drilling of two or more appraisal wells from December 2019. The Mossel Bay Municipality are in the process to establish an Oil and Gas Forum with strategic stakeholders in the Garden Route District.

Khulisa Tourism

The Western Cape's tourism sector continues to outperform the rest of South Africa. According to SA Tourism, the Province had the second highest number of 'paid bed nights', which rose to 23.3 million in 2018. The average length of stay per tourist in the Western Cape (12.9 nights per tourist) was the highest amongst all provinces. International arrivals in the Western Cape increased by 0.2 per cent to reach 1.7 million arrivals in 2018. Due to this, foreign spend increased to R27.7 billion in 2018. Estimated GVA rose by 3.5 per cent in 2018.

After experiencing the worst drought in over 100 years the Western Cape has now positioned itself as one of the more water resilient regions globally. Climate change related risks were found to be the top 3 global risks in terms of likelihood by the World Economic Forum in 2019. The climatic challenges the Western Cape faced recently are clearly part of a wider global phenomenon.

The Western Cape Tourism Strategy, developed in 2019/20, is the 15-year development plan/strategy for the Province which will set the foundation to start shaping the development needed to maintain and develop a sustainable and thriving tourist destination. Tourism is a major contributor to the economy and employment in the Western Cape. The growth of the Western Cape economy across all sectors need to be focused on creating jobs, increasing business sales as well as achieving overall developmental mandates ensuring SMME development and transformation of the tourism industry. The implementation of the Strategy will lead to sustained and increased growth and job creation in the tourism industry. This will be done by supporting and investing in key tourism products as well as improving overall destination management to ensure visitor numbers increase and tourists stay longer and spend more in the Western Cape.

The final stage of developing the Western Cape Tourism Strategy will focus on the operational and investment requirements to implement the catalytic projects and promote the strategic focus areas contained in the strategy. The current issue in relation to implementing tourism development in the Western Cape is understanding the role and function of all spheres of government as well as within each of the four core areas where the implementation is currently taking place and by whom and in future how will this status quo shift.

We recognised the importance of direct flights to the Region, expressed by a team dedicated in growing air access to Cape Town. Since the inception of this team it has grown inbound international seats into the City by expanding existing routes (20 in total) as well as through the addition of new routes (19 in total) into Cape Town. The highlight of 2019/2020 is the launch of the North America Route from Newark to Cape Town which will increase inbound passengers by 24 000 passengers and impact GDP by an estimated R286 million. Air Access will continue to focus on route retention as well as a renewed focus on cargo in 2020/2021.

Digital Economy

In 2019/20, the Digital Economy unit built on the progress and good work achieved in the previous years. This resulted in several notable achievements plus furtherance of the foundation for growth expected in 2020/21.

Digital skills remains a firm focus of the unit. The I-CAN centre in Elsie's River continues to excel in providing cost-effective, relevant digital training services to various communities. The unit's support allows the operator to maintain and grow the suite of services offered. The I-CAN Learn concept continues to develop with centres active in the Youth Cafés (operated by the Department of Social Development) and libraries (operated by the Department of Cultural Affairs and Sport) in the West Coast Municipal and Bergrivier Municipal regions. Development of the bespoke operations management system (OMS) and integration with the upgraded learner management system (LMS) has been completed. This, along with the development of bespoke content and training material will mark the culmination of the groundwork to allow the I-CAN Learn concept to be extended widely in the coming years.

Other initiatives included cementing the #skillsboost research and testing the findings with the six sectors in the study. The research also found resonance with the private sector, and initiatives to increase digital skills in school learners, leading to training opportunities post-school and job placements so as to bridge the divide between supply and demand for digitally skilled workers.

The global positioning project yielded a tactical marketing plan and consolidated marketing messages to firmly place the Western Cape as Africa's leading technology capital. Together with our stakeholders, this messaging will be championed much more assertively in 2020.

The jump for entrepreneurs' digital business toolkit was enhanced and repackaged as an app, content added and the user base expanded. Functionality for other departments and applications is currently being integrated, plus the finalization of private partner agreements to customize additional tools and secure funding, all of which will greatly increase the utility and reach of jump.

The local tech sector was further supported through the accelerators and incubators active in the Region. Training material for early stage tech investors was produced. An extensive programme to foster collaboration - described as the 'secret sauce' for digital disruption - has been initiated. The unit continued to support township tech sector through the Khayelitsha Bandwidth Barn.

The unit also supported the furtherance of using ICTs to improve the operations and efficiency with DEDAT. Four pilot projects have been identified, and associated staff training and change management is underway.

The Digital Economy unit continued to support the roll-out of public Wi-Fi providing input to the project owner (Centre for e-Innovation) on the preferred locations for new hotspots, and finalisation of the reporting system. The unit helped the South African Radio Astronomy Observatory conclude a location for the SKA's (Square Kilometre Array) data centre.

Green Economy

R4.19 billion of green economy investment was supported by the Western Cape Government between 2016/17 and 2018/19.

The Atlantis Greentech Special Economic Zone (ASEZ) was designated in October 2018 and launched in December 2018. The ASEZ company was established in 2019/20. As part of the ASEZ projects, over 100 beneficiaries were provided with training in Greentech and coding; and 1 investor has been recruited with 14 more in the immediate pipeline.

The Western Cape is the leading Province in terms of a supportive regulatory environment for rooftop photo voltaic (PV) energy - to date, 23 municipalities in the Province can enable private rooftop PV connections to the grid, with 19 of these having nationally approved feed-in tariffs, enabling households and businesses to be financially compensated for excess energy fed into the grid. Together with multiple direct engagements with large companies and support provided to numerous businesses through the energy sector desks, these efforts have resulted in the installation of approximately 112 MW of installed rooftop PV in the Western Cape between 2015 and 2019. This represents R375 million worth of investment and 100 permanent jobs. This work, together with further feasibility studies undertaken of the Liquefied Natural Gas opportunity - which point to a potential for US\$9.4billion GDP growth and 13 000 jobs - continues to support our efforts towards energy resilience and greater energy security.

The Economic Water Resilience Workstream led by DEDAT continued to support businesses to help reduce their water consumption through process and technology efficiencies and help implement their own water supply augmentation. Work was also undertaken to strengthen water sector businesses, with a focus on starting the development of a water innovation network to support the uptake of commercialised water technologies and to promote technology innovation – both towards increased local manufacture and use

of these technologies as well as towards increasing exports. DEDAT's project that explores appropriate water supply decentralisation approaches towards improving economic water resilience (and linked financial models) was rolled out to a further ten municipalities, with implementation support provided to the five municipalities and the City who were covered in 2018/19. The Department's project on improving sector specific water resilience focused in 2019/20 on the manufacturing sector and beverages, clothing, textiles, footwear and leather sub-sectors. Work continues to raise awareness amongst municipalities of the economic water resilience challenges and ongoing direct business support continues to be provided through the water sector desk and DEDAT.

Innovation

Innovation remains key to ensuring significant growth in the economy more so given the continued pressures on the national and regional economy. Not only will innovation assist government in working smarter with limited resources, but history has shown innovations have propelled nations forward in terms of economic growth and prosperity, specifically by encouraging the investment and competitiveness profile of a region.

The Department has continued to create partnerships around innovation to bolster the innovation culture in the Western Cape Government and to showcase the wealth of innovation talent, activity and solutions found in the region. The former has seen the Department partnering with the Centre for Public Sector Innovation on a national level and with Apolitical on an international level to continue to raise awareness of innovation and capacitate Western Cape Government officials to drive innovation in their fields.

In continuing to develop serious partnerships to further innovation, the Department partnered with the Western Cape Government Department of Human Settlements to pilot an innovative builder incubator toolkit and materials trading platform with the objective to capacitate small and informal builders within the Region with design and business knowledge and skills, allowing for innovative incremental upgrading of informal settlements.

Additionally, the Design and Innovation Seed Fund, which was launched in partnership with the Cape Craft and Design Institute, the Technology Innovation Agency and the Jobs Fund, continues to be a great success with the third iteration now underway. Disbursements totalling R6.3 million have been made to innovators in the Region with a further R22.5 million in external funding being sourced for these innovators.

Skills Development

The Apprenticeship Game Changer ends as a stand-alone programme on 31 March 2020 and the various projects have been integrated into the work of Programme 7: Skills Development and Innovation.

A specific innovative success, achieved through the Game Changer, was the first ever fully demand driven skills development approach in the Province that focused on specific occupations required within the five prioritised economic growth sectors of the Western Cape economy.

Data from all of the SETAs; the National Artisan Development Support Centre; and the Work and Skills projects supported through the Programme was analysed every three months to track the registration of learners on these specific occupations.

Between April 2016 and September 2018, a total of 10 471 learners were verified, through data analytics, as having started on programmes for such occupations. This demand driven approach was supported by highly innovative career awareness and employer awareness campaigns using a variety of media mechanisms, including social media to promote the game changer occupations.

The emphasis on a focused demand driven approach supported by a well-resourced communication campaign appears to have had a positive effect. Emerging research on the number of persons registering for trade tests for the thirteen national priority artisan trades in the Province show an increase from 1 392 in 2016 to an estimated 2 000 for 2018. This a significant achievement considering the sluggish economy and that the Western Cape has never traditionally been an industrialised economy that requires large numbers of artisans.

3. Outlook for the coming financial year (2020/21)

The Department intends using and applying relevant sets of methodologies to effect and implement its strategies and plans. Including Problem Driven Iterative Adaptation (PDIA) and Behavioural Economics. The application of PDIA allows the Department to constantly seek to understand the problem and adapt our response, as well as try to break the problem down to small manageable responses. Through the understanding of Behavioural Economics, the Department will be able to nudge and influence behaviour by changing the way choices are presented in order to achieve systematic and positive impacts on the economy.

The road ahead will not be a simple one. In this regard, the Department has five (5) priorities that will make it possible to achieve the impact of growing employment.

These priorities are:

- Investment through promotion and catalytic infrastructure

- Grow exports and tourism

- Address the skills gap

- Accelerate the ease of doing business

- Resource resilience

Priority 1: Investment through promotion and catalytic infrastructure

Within the priority, the Department will focus its efforts on the following:

- Increase investment promotion initiatives.

The Western Cape Government, through its trade and investment agency, will upscale its investment promotion activities and co-ordinate investment promotion amongst the public and private sector. Moreover, additional private sector investment may occur through the support provided to businesses by the Department and its partner organisations.

- Remove obstacles to investment

The Western Cape Government will upscale red tape interventions to assist firms to reduce delays and costs, boosting profitability and investment. Legislative reform will be embarked upon to reduce timelines and costs to businesses and government. Red tape support in municipalities will be expanded with specialised units and a drive to remove legislative blockages. Improved service delivery by government will be enhanced through the government's responsiveness to business requirements by using behavioural economics, agreements, and "Open, for Business" campaigns. Reports to business, government and stakeholders on the reduction in costs and impacts will be produced. An Ease of Doing Business index will be developed to assess and communicate red tape improvements.

Catalytic infrastructure

Support and facilitate catalytic infrastructure aimed at attracting investment such as industrial development zones, special economic zones and other economic development infrastructure initiatives aimed at improving the return on investment and improving the competitiveness of the economy.

Release of public assets for economic purposes

Support and, where relevant, drive the release of public assets and property to help stimulate the economy using the Special Economic Development Infrastructure Company.

Priority 2: Grow exports and tourism

Growing the Western Cape's exports, which includes tourism, will contribute to the Vision Inspired Priority VIP 2: Growth and Jobs, the Apex priorities and employment creation. This approach is supported by the NDP, which notes that employment and inclusive growth will only rise if the government focuses its efforts on promoting exports, tourism and competitiveness. Increasing exports will support the NDP and MTSP priority of Economic Transformation and Job Creation. The Department will support the development of enterprises that support the growth of key tradable sectors, including in tourism, in order to increase the exports of goods and services.

Priority 3: Address the skills gap

Notwithstanding growth in the number of unemployed, firms are reporting difficulty in filling vacancies in roles across the skills complexity spectrum, from artisanal and ICT related roles to relatively lower skilled roles such as those in the Business Process Outsource (BPO) sector. Entry level BPO call centre jobs, as a case in point, firms reported salary increases of nearly double that of inflation, reflecting an increase in difficulty to fill vacancies in the sector, which in turn negatively impacts overall competitiveness of this key provincial employment and export sector.

The inability of the labour market and skills ecosystem to respond to industry skills shortages erodes business confidence, which negatively impacts investment, competitiveness, economic growth and employment creation. Addressing the immediate skills gaps and preparing the workforce for the future of work are critical factors that must be addressed in the pursuit of investment, economic growth and addressing growing unemployment.

The inability of the labour market to respond to immediate and future industry skills demand are caused by:

- dated and inappropriate skills and academic programs;

- youth entering the workforce do not demonstrate the required behavioural competencies expected by employers; and

- new labour market entrants do not demonstrate expected capabilities required to give expression to roles in which the economy is experiencing skills shortages.

The Department will address these underlying causes of skills shortages in the pursuit of economic growth and employment creation. Further, it is an established fact that a capable and skilled workforce is essential for a productive and resilient economy, especially under the conditions of increasing international competition. An educated and learning workforce that exhibit appropriate behavioural characteristics is key in securing progressive improvements in productivity, adaptability, ingenuity and creativity. These attributes also expand the use, experience, and transferability of employees between industries and

sectors. Highly qualified, knowledgeable and talented workers further contribute to innovation and technological progresses and competitiveness that is key to export growth.

Firms have reported that filling the skills gap is difficult not only because the unemployed do not have the skills to fill mass vacancies but also because the unemployed do not have the experience to fill key vacancies. The Department will address this market failure by:

- Developing skills demanded in support of tradable sectors;

- Developing new academic skills projects to close the gap between academic outcomes and firm needs; and

- Supporting tradable sectors by supporting learnerships and internships, not only in tradable sectors but also sectors that impacts the competitiveness of tradable sectors.

Priority 4: Accelerate the ease of doing business

The ease of doing business priority will contribute to the Vision Inspired Priority, VIP 2: Growth and Jobs, and the Apex goal of growing exports by improving the productivity and competitiveness of tradable sectors.

Ease of doing business has become a cornerstone for economic growth due to its ability to unlock growth potential through the removal of constraints to growth and job creation. It creates a more efficient regulatory framework and has a positive effect on tradable sectors by removing blockages, reducing time to market as well as improving competitiveness and productivity by reducing costs.

Improving the ease of doing business by reducing red tape has been one of the flagship initiatives driven by the Department, saving businesses more than one billion rand in the previous five-year cycle. The Department will expand its ease of doing business initiative and stretch its cost-saving goals in the next five-year cycle through continued responsiveness to reactive red tape queries, improved marketing as well as undertaking proactive interventions to address systemic red tape challenges and the provision of business support (financial and non-financial). Overall, it will seek to bring about a more responsive provincial government, capable of supporting businesses, especially small businesses, with a suite of relevant assistance measures, including registrations, licensing, and access to tenders and incentives and other support. As far as possible the Department will work with relevant departments and municipalities to measure and reduce delays and unnecessary red tape, particularly with respect to exports and competitiveness.

The Department will reposition itself in dealing with red-tape and ease of doing business in a proactive and systemic manner across all three spheres of government and will provide innovative leadership to improve business-facing economic governance in the Western Cape. The Department will work towards a more efficient regulatory environment with system-wide changes in support of tradable sectors. In so doing, the Province aims to become known regionally and internationally as a place where the cost of doing business is among the most competitive when compared to best practice nationally and internationally. Improving competitiveness through facilitating the ease of doing business will contribute to achieving the Apex goal of growing exports.

Priority 5: Resource resilience

The Resource Resilience Priority will contribute to the Vision Inspired Priority VIP 2: Growth and Jobs and the Apex Priority of growing exports by ensuring a supportive environment of tradable sectors in terms of adequate supply and efficient pricing of electricity and water. Better energy and water resilience will reduce inputs into production, thus lowering costs and increasing competitiveness. This is in line with VIP 5: Innovation and Culture. Improved energy and water security will also lift business confidence, which will increase investment, boost production and create employment.

In addition, resource resilience contributes to sustainable production as well as reduced transport and compliance costs. Legal non-compliance costs, such as those emanating from exceeding air quality and/or wastewater emissions standards will also be better managed. By using energy more efficiently and by using alternative and more sustainable sources of energy, businesses will contribute to climate change mitigation and will avoid or reduce the risks of carbon trade barriers, further supporting exports. By using water more efficiently and by using alternative and more sustainable sources of water, businesses will improve their climate change adaptive capacity and will avoid or reduce the risks of water footprint trade barriers, further supporting exports. These measures will all lead to increased demand for and competitiveness of energy and water sector businesses through; 1) improved economies of scale, 2) investment in energy technologies, services and products, and 3) investment in water technologies, services and products. This will in turn increase localisation and gear the sector for export growth, all leading to job creation opportunities in the Western Cape.

4. Reprioritisation

The Western Cape Government recognises that our role is to create a conducive environment for businesses so that the economy may grow and create jobs. However, this cannot be provided within a limitless resource envelope. In this regard, the financial resources needed to be prioritised within the context of dwindling resources and fiscal consolidation resulting from slow economic growth.

The above context and priorities cannot be achieved through working in a silo approach. It is the conviction of the Department that following a silo approach will ultimately lead to extreme wastage of resources and ultimate failure.

In creating an economic enabling environment, the Department will embark on a 7-point action plan toward building resilient, inclusive and competitive Western Cape. These 7 strategic interventions can be summarised as follows:

- Provide Economic Growth Leadership;
- Reduce the cost and improve the ease of doing business;
- Establish and promote an innovative and competitive business environment;
- Develop key skills programmes to match the demand for appropriate skills;
- Invest in key economic catalytic infrastructure;
- Promote the global profile and improve business and investor confidence of Cape Town and the Western Cape; and
- Promote trade and investment.

5. Procurement

Procurement forms an extremely strategic function within the Department due to the nature of our service offerings. A key component of this Department's success includes the achievement of value for money; and the promotion and enhancement of the service delivery environment. In this regard, the Department regularly reviews its procurement strategy to ensure that the delicate balance of obtaining value for money and the procurement policies and practices is always maintained and where possible optimised.

Finding this correct balance is extremely important to ensure that our procurement systems and processes match our performance delivery environment. In this regard, the Department's procurement strategy promotes the development of service provider panels, longer term Service Level Agreements (legally binding contracts between service providers and the Department) and the promotion and implementation of Lean Methodology practices to ensure more efficient processes.

During the budget process, the Department placed much emphasis on the demand management aspect within all Project Implementation Plans (Project Plans) to ensure that each individual project undertakes the most appropriate procurement strategy. By following this approach to procurement planning, the Department ensures greater strategic alignment to the performance and service delivery environment.

6. Receipts and financing

Table 6.1 hereunder gives the sources of funding for the vote.

Table 6.1 Summary of receipts

| Receipts R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|--------------------------------|-----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Treasury funding | | | | | | | | | | |
| Equitable share | 352 794 | 375 698 | 384 445 | 490 395 | 477 820 | 477 222 | 584 260 | 22.43 | 606 753 | 638 119 |
| Financing | 205 532 | 19 181 | 35 204 | 32 639 | 33 110 | 33 110 | 20 000 | (39.60) | 20 000 | 20 000 |
| Asset Finance Reserve | 65 000 | | | | | | | | | |
| Provincial Revenue Fund | 140 532 | 19 181 | 35 204 | 32 639 | 33 110 | 33 110 | 20 000 | (39.60) | 20 000 | 20 000 |
| Total Treasury funding | 558 326 | 394 879 | 419 649 | 523 034 | 510 930 | 510 332 | 604 260 | 18.41 | 626 753 | 658 119 |
| Departmental receipts | | | | | | | | | | |
| Sales of goods and services other than capital assets | 320 | 438 | 483 | 333 | 333 | 392 | 351 | (10.46) | 371 | 388 |
| Transfers received | | | 3 603 | | | | | | | |
| Interest, dividends and rent on land | | 39 | 27 | | | | | | | |
| Sales of capital assets | 22 | 22 | 19 | | | 18 | | (100.00) | | |
| Financial transactions in assets and liabilities | 717 | 3 925 | 615 | | | 521 | | (100.00) | | |
| Total departmental receipts | 1 059 | 4 424 | 4 747 | 333 | 333 | 931 | 351 | (62.30) | 371 | 388 |
| Total receipts | 559 385 | 399 303 | 424 396 | 523 367 | 511 263 | 511 263 | 604 611 | 18.26 | 627 124 | 658 507 |

Summary of receipts:

Total receipts increase by R93.348 million or 18.26 per cent from R511.263 million in the 2019/20 revised estimate to R604.611 million in 2020/21.

Treasury funding:

Equitable share funding increases by R107.038 million or 22.43 per cent from R477.222 million in the 2019/20 revised estimate to R584.260 million in 2020/21.

Departmental receipts:

Included in the Department's total allocation for 2020/21 is the projected Departmental receipts of R351 000 as a result of estimates for sales of goods and services other than capital assets in respect of the registration of Tourist Guides Registration fees.

Donor funding (excluded from vote appropriation)

None.

7. Payment summary**Key assumptions**

The key cost drivers of the wage agreement over the 2020 MTEF have been revised. The inflation projections, cost of living adjustments, housing allowance and medical allowance increases to be applied are as follows:

CPI projections:

2020/21: 4.8 per cent

2021/22: 4.8 per cent

2022/23: 4.7 per cent

National priorities

The national priorities have been incorporated into the provincial priorities.

Provincial priorities

Vision Inspired Priority 2: Growth and jobs.

Vision Inspired Priority 1: Safe and cohesive communities

Programme summary

Table 7.1 below shows the budget or estimated expenditure per programme and Table 7.2 per economic classification (in summary).

Table 7.1 Summary of payments and estimates

| Programme R'000 | Outcome | | | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | Medium-term estimate | | | |
|--|---------|---------|---------|---------------------------------------|---|--------------------------------|---|---------|---------|---------|
| | Audited | Audited | Audited | | | | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| 1. Administration | 51 656 | 58 067 | 57 653 | 67 555 | 60 605 | 60 605 | 67 934 | 12.09 | 69 078 | 72 525 |
| 2. Integrated Economic Development Services | 41 661 | 37 174 | 46 150 | 68 365 | 68 440 | 68 440 | 78 690 | 14.98 | 80 847 | 85 286 |
| 3. Trade and Sector Development | 55 591 | 49 542 | 47 204 | 63 571 | 63 683 | 63 683 | 97 737 | 53.47 | 106 492 | 116 465 |
| 4. Business Regulation and Governance | 10 479 | 10 600 | 9 684 | 9 900 | 9 150 | 9 150 | 8 624 | (5.75) | 8 914 | 9 248 |
| 5. Economic Planning | 296 135 | 129 350 | 134 244 | 189 271 | 184 925 | 184 925 | 171 867 | (7.06) | 173 174 | 176 554 |
| 6. Tourism Arts and Entertainment | 49 341 | 53 397 | 59 339 | 60 154 | 60 142 | 60 142 | 95 614 | 58.98 | 99 656 | 107 738 |
| 7. Skills Development and Innovation | 54 522 | 61 173 | 70 122 | 64 551 | 64 318 | 64 318 | 84 145 | 30.83 | 88 963 | 90 691 |
| Total payments and estimates | 559 385 | 399 303 | 424 396 | 523 367 | 511 263 | 511 263 | 604 611 | 18.26 | 627 124 | 658 507 |

Note: Programme 1: MEC salary provided for in Vote 3: Provincial Treasury.

Summary by economic classification**Table 7.2 Summary of payments and estimates by economic classification**

| Economic classification R'000 | Outcome | | | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | Medium-term estimate | | | |
|--|---------|---------|---------|---------------------------------------|---|--------------------------------|---|-----------|---------|---------|
| | Audited | Audited | Audited | | | | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 218 257 | 221 616 | 232 363 | 277 323 | 232 089 | 231 905 | 270 579 | 16.68 | 310 122 | 320 752 |
| Compensation of employees | 104 660 | 115 365 | 125 927 | 153 156 | 140 529 | 140 529 | 165 221 | 17.57 | 214 375 | 224 344 |
| Goods and services | 113 597 | 106 251 | 106 436 | 124 167 | 91 560 | 91 376 | 105 358 | 15.30 | 95 747 | 96 408 |
| Transfers and subsidies to | 337 424 | 171 579 | 186 573 | 239 487 | 274 677 | 274 839 | 327 886 | 19.30 | 310 714 | 331 171 |
| Provinces and municipalities | | 1 500 | | | 6 589 | 6 589 | 15 195 | 130.61 | 11 004 | 11 532 |
| Departmental agencies and accounts | 204 453 | 124 833 | 148 035 | 190 352 | 203 405 | 203 404 | 215 274 | 5.84 | 219 981 | 238 592 |
| Higher education institutions | | | 2 000 | | | | 1 600 | | | |
| Public corporations and private enterprises | 5 950 | 3 530 | 7 877 | 9 000 | 12 702 | 12 702 | 16 976 | 33.65 | 4 427 | 4 635 |
| Non-profit institutions | 117 866 | 30 611 | 17 374 | 17 375 | 28 905 | 28 905 | 18 059 | (37.52) | 13 955 | 14 623 |
| Households | 9 155 | 11 105 | 11 287 | 22 760 | 23 076 | 23 239 | 60 782 | 161.55 | 61 347 | 61 789 |
| Payments for capital assets | 3 528 | 5 997 | 5 387 | 6 557 | 4 440 | 4 411 | 6 146 | 39.33 | 6 288 | 6 584 |
| Machinery and equipment | 3 516 | 5 348 | 4 972 | 6 055 | 4 319 | 4 290 | 6 146 | 43.26 | 6 288 | 6 584 |
| Software and other intangible assets | 12 | 649 | 415 | 502 | 121 | 121 | | (100.00) | | |
| Payments for financial assets | 176 | 111 | 73 | | 57 | 108 | | (100.00) | | |
| Total economic classification | 559 385 | 399 303 | 424 396 | 523 367 | 511 263 | 511 263 | 604 611 | 18.26 | 627 124 | 658 507 |

Infrastructure payments

None.

Departmental Public Private Partnership (PPP) projects

None.

Transfers

Transfers to public entities

Table 7.3 Summary of departmental transfers to public entities

| Public entities R'000 | Outcome | | | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | Medium-term estimate | | | |
|--|---------|---------|---------|---------------------------------------|---|--------------------------------|---|----------|---------|---------|
| | Audited | Audited | Audited | | | | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Casidra (SOC) Ltd | 3 000 | | | 5 000 | | | | | | |
| Western Cape Tourism, Trade and Investments Promotion Agency | 74 227 | 76 675 | 92 399 | 116 163 | 129 213 | 129 213 | 172 706 | 33.66 | 179 925 | 196 613 |
| Western Cape Saldanha Bay IDZ Licencing Company SOC Ltd | 130 224 | 48 155 | 55 632 | 74 187 | 74 187 | 74 187 | 42 566 | (42.62) | 40 054 | 41 977 |
| Total departmental transfers to public entities | 207 451 | 124 830 | 148 031 | 195 350 | 203 400 | 203 400 | 215 272 | 5.84 | 219 979 | 238 590 |

Transfers to other entities

Table 7.4 Summary of departmental transfers to other entities

| Entities R'000 | Outcome | | | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | Medium-term estimate | | | |
|---|---------|---------|---------|---------------------------------------|---|--------------------------------|---|-----------|---------|---------|
| | Audited | Audited | Audited | | | | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Craft Design Institute | 9 375 | 375 | | | | | | | | |
| South African Oil and Gas Alliance | 4 900 | 2 100 | | | | | | | | |
| Cape Information and Technology Initiative | 4 091 | 2 100 | 500 | 600 | 2 142 | 2 142 | 736 | (65.64) | 629 | 658 |
| Bpesa | 1 050 | 450 | | | | | | | | |
| Cape Clothing and Textile Cluster | 571 | 300 | | | | | | | | |
| Western Cape Tooling Initiative | 1 700 | 300 | | | | | | | | |
| Clotex | 700 | 300 | | | 791 | 791 | 1 575 | 99.12 | | |
| Cape Town Fashion Council | 1 050 | 450 | | | | | | | | |
| Broadband Foundation | | | 550 | | | | | | | |
| Convenco | 65 000 | | | | | | | | | |
| Western Cape Fine Food Initiative | 2 100 | 900 | | | | | | | | |
| Western Cape Economic Development Partnership | 9 654 | 10 136 | 10 924 | 11 325 | 11 325 | 11 325 | 11 948 | 5.50 | 12 605 | 13 210 |
| GreenCape | 14 025 | 10 800 | | | | | | | | |
| National Empowerment Fund | | 2 000 | 5 000 | 5 000 | 10 000 | 10 000 | | (100.00) | | |
| Genesis IT Initiative | 750 | 400 | 400 | 450 | 450 | 450 | 688 | 52.89 | 721 | 755 |
| Cape Digital Foundation | 1 400 | | | | | | | | | |
| Total departmental transfers to other entities | 116 366 | 30 611 | 17 374 | 17 375 | 24 708 | 24 708 | 14 947 | (39.51) | 13 955 | 14 623 |

Transfers to local government

Table 7.5 Summary of departmental transfers to local government by category

| Departmental transfers R'000 | Outcome | | | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | Medium-term estimate | | | |
|---|---------|---------|---------|---------------------------------------|---|--------------------------------|---|---------|---------|---------|
| | Audited | Audited | Audited | | | | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Category A | | | | | | | 13 585 | | 10 480 | 10 983 |
| Category B | | 1 500 | | | 6 425 | 6 425 | 1 110 | (82.72) | | |
| Category C | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Total departmental transfers to local government | | 1 500 | | | 6 589 | 6 589 | 15 195 | 130.61 | 11 004 | 11 532 |

8. Programme Description

Programme 1: Administration

Purpose: To provide strong, innovative leadership, and to deliver clean, efficient, cost effective, transparent and responsive corporate services to the Department.

Analysis per sub-programme

Sub-programme 1.1: Office of the Head of Department

to manage and direct the Departmental transversal administrative programmes that give leadership to the Department

to effectively maintain an oversight function of the whole Department's mandate and function

Sub-programme 1.2: Financial Management

to provide an effective financial management function

to ensure implementation of the PFMA and other related financial regulations and policies

to provide planning and budgeting support to the Department

to make provision for maintenance of assets

Sub-programme 1.3: Corporate Services

to provide a strategic support function to the Department

to ensure the rendering of ICT, human capital, corporate assurance, legal and communication support services to the Department

to render communication services to the Department

to monitor and evaluate Departmental performance

to develop and manage knowledge and information systems, records and co-ordinate ICT

Policy developments

The Department supports both, Vision Inspired Priority 2 (VIP 2): Growth and jobs and VIP 5: Innovation and Culture through partnerships and spatial alignment.

Programme 1, however, in its unique position as the support structure, must endeavour to integrate its processes into the two goals in a manner that allows for equal support and implementation of both VIPs. In other words, the aim is to achieve service delivery through effective and innovative governance principals.

At the forefront of sound financial governance is value for money and the stewardship for this principle, although vested with each public servant, rest with Financial Management as the last guardian that must enable an environment that strictly disallows wastage and advocates prudent and efficient spending.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The budgeted allocation for the Programme has increased from R60.605 million (revised estimate) in 2019/20 to R67.934 million in the 2020/21 financial year, thus an increase of R7.329 million or 12.09 per cent. The increase is mainly due to the increased allocation for Compensation of Employees (CoE) as all vacant posts has been funded for the 2020/21 financial year.

Outcomes as per Strategic Plan

Programme 1: Administration

Improved Financial Governance

Functional departmental 'M&E system' that provides strategic support to the Department

Outputs as per Annual Performance Plan

Processed payments to creditors within 30 days.

Cumulative expenditure as a percentage of the budget (Actual expenditure/Adjusted budget)

Efficiency interventions successfully implemented

Financial manual training session conducted

Outcomes monitored

Please refer to the Departmental Annual Performance Plan for a comprehensive set of outputs.

Table 8.1 Summary of payments and estimates – Programme 1: Administration

| Sub-programme R'000 | Outcome | | | | | | Medium-term estimate | | | |
|-------------------------------------|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| 1. Office of the HOD | 7 417 | 6 054 | 10 644 | 12 143 | 8 124 | 8 102 | 8 895 | 9.79 | 6 006 | 6 278 |
| 2. Financial Management | 26 714 | 31 610 | 34 713 | 39 381 | 37 314 | 37 280 | 44 132 | 18.38 | 47 012 | 49 659 |
| 3. Corporate Services | 17 525 | 20 403 | 12 296 | 16 031 | 15 167 | 15 223 | 14 907 | (2.08) | 16 060 | 16 588 |
| Total payments and estimates | 51 656 | 58 067 | 57 653 | 67 555 | 60 605 | 60 605 | 67 934 | 12.09 | 69 078 | 72 525 |

Table 8.1.1 Summary of payments and estimates by economic classification – Programme 1: Administration

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--------------------------------------|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 49 421 | 53 456 | 53 356 | 61 517 | 56 565 | 56 564 | 61 810 | 9.27 | 62 788 | 65 939 |
| Compensation of employees | 33 492 | 36 324 | 40 930 | 44 223 | 39 672 | 39 672 | 45 510 | 14.72 | 48 722 | 51 212 |
| Goods and services | 15 929 | 17 132 | 12 426 | 17 294 | 16 893 | 16 892 | 16 300 | (3.50) | 14 066 | 14 727 |
| Transfers and subsidies to | 35 | 57 | 43 | 2 | 43 | 44 | 2 | (95.45) | 2 | 2 |
| Departmental agencies and accounts | 3 | 3 | 4 | 2 | 5 | 4 | 2 | (50.00) | 2 | 2 |
| Households | 32 | 54 | 39 | | 38 | 40 | | (100.00) | | |
| Payments for capital assets | 2 125 | 4 500 | 4 189 | 6 036 | 3 940 | 3 930 | 6 122 | 55.78 | 6 288 | 6 584 |
| Machinery and equipment | 2 123 | 4 500 | 4 189 | 6 036 | 3 940 | 3 930 | 6 122 | 55.78 | 6 288 | 6 584 |
| Software and other intangible assets | 2 | | | | | | | | | |
| Payments for financial assets | 75 | 54 | 65 | | 57 | 67 | | (100.00) | | |
| Total economic classification | 51 656 | 58 067 | 57 653 | 67 555 | 60 605 | 60 605 | 67 934 | 12.09 | 69 078 | 72 525 |

Details of transfers and subsidies

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|---|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Transfers and subsidies to (Current) | 35 | 57 | 43 | 2 | 43 | 44 | 2 | (95.45) | 2 | 2 |
| Provinces | | | | | | | | | | |
| Departmental agencies and accounts | 3 | 3 | 4 | 2 | 5 | 4 | 2 | (50.00) | 2 | 2 |
| Departmental agencies (non-business entities) | 3 | 3 | 4 | 2 | 5 | 4 | 2 | (50.00) | 2 | 2 |
| Other | 2 | 3 | 4 | 2 | 5 | 4 | 2 | (50.00) | 2 | 2 |
| Households | 32 | 54 | 39 | | 38 | 40 | | (100.00) | | |
| Social benefits | 32 | 54 | 39 | | 1 | 3 | | (100.00) | | |
| Other transfers to households | | | | | 37 | 37 | | (100.00) | | |

Programme 2: Integrated Economic Development Services

Purpose: To promote and support an enabling business environment for the creation of opportunities for growth and jobs.

Analysis per sub-programme**Sub-programme 2.1: Enterprise Development**

to contribute to the creation of an enabling business environment that empowers small business and entrepreneurs to develop and grow

Sub-programme 2.2: Regional and Local Economic Development

to create opportunities for jobs and inclusive growth across districts and local economies

Sub-programme 2.3: Economic Empowerment

to facilitate the process of empowerment and creation of an enabling business environment for PDIs

Sub-programme 2.4: Red Tape Reduction

to improve the business environment by reducing the regulatory burden on businesses through improved legislation, processes and communication

Policy developments

Making it easier to do business has become the mantra that has been adopted by most economies - both developed and developing – as a means of unlocking economic potential, unleashing innovation, becoming more competitive and ultimately creating and growing jobs. The importance of the ease of doing business is reflected not only in national economic policy and strategy documents, but also emphasized in the Western Cape's provincial strategic plan.

The terms "ease of doing business (as coined by the Word Bank as a name for its index to measure and compare economies)", "binding constraints" and "red tape" are often used interchangeably among role-players and stakeholders. The Western Cape government's definition of the "ease of doing business" is about addressing (1) the binding and systemic constraints and (2) the red tape of government and its agencies, that inhibit economic growth and ultimately job creation. The former concerns those critical issues (e.g. crime, inadequate skills) that are composite and normally require a multi-disciplinary approach. The latter, i.e. red tape, is largely confined to (public) institutions and linked to issues such as legislation, systems and procedures.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The budgeted allocation for the Programme has increased from R68.440 million (revised estimate) in the 2019/20 to R78.690 million in 2020/21, thus representing an increase of R10.250 million or 14.98 per cent. This increase can be attributed to the increased budget allocated to the strategic priority relating to the Ease of Doing Business, which will be driven by the Programme.

Outcomes as per Strategic Plan

Improved ease of doing business

Outputs as per Annual Performance Plan

Businesses assisted through entrepreneurship promotion and/or businesses support interventions.

Municipal ease of doing business interventions supported.

Ease of doing business interventions supported.

Table 8.2 Summary of payments and estimates – Programme 2: Integrated Economic Development Services

| Sub-programme R'000 | Outcome | | | Main appro- piation 2019/20 | Adjusted appro- piation 2019/20 | Revised estimate 2019/20 | Medium-term estimate | | | |
|--|---------|---------|---------|--------------------------------------|--|--------------------------------|---|---------|---------|---------|
| | Audited | Audited | Audited | | | | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| 1. Enterprise Development | 23 496 | 22 314 | 28 735 | 48 146 | 46 571 | 46 776 | 48 499 | 3.68 | 36 402 | 38 642 |
| 2. Regional and Local Economic Development | 6 415 | 6 828 | 7 906 | 7 906 | 10 093 | 10 129 | 6 168 | (39.11) | 6 288 | 6 640 |
| 4. Red Tape | 11 750 | 8 032 | 9 509 | 12 313 | 11 776 | 11 535 | 24 023 | 108.26 | 38 157 | 40 004 |
| Total payments and estimates | 41 661 | 37 174 | 46 150 | 68 365 | 68 440 | 68 440 | 78 690 | 14.98 | 80 847 | 85 286 |

Note: The Programme structure has been amended as the entire Sub-programme 2.3: Economic Empowerment is housed within Sub-programme 2.1.

Table 8.2.1 Summary of payments and estimates by economic classification – Programme 2: Integrated Economic Development Services

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|---|-----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 29 016 | 30 091 | 32 962 | 54 364 | 33 512 | 33 502 | 59 181 | 76.65 | 76 420 | 80 651 |
| Compensation of employees | 16 184 | 17 602 | 18 351 | 22 740 | 20 309 | 20 309 | 28 517 | 40.42 | 47 297 | 49 717 |
| Goods and services | 12 832 | 12 489 | 14 611 | 31 624 | 13 203 | 13 193 | 30 664 | 132.43 | 29 123 | 30 934 |
| Transfers and subsidies to | 12 375 | 6 285 | 13 122 | 14 000 | 34 928 | 34 928 | 19 509 | (44.15) | 4 427 | 4 635 |
| Provinces and municipalities | | | | | 6 100 | 6 100 | 1 110 | (81.80) | | |
| Departmental agencies and accounts | 2 900 | | | | | | | | | |
| Higher education institutions | | | | | | | 1 600 | | | |
| Public corporations and private enterprises | 5 950 | 3 530 | 7 877 | 9 000 | 11 952 | 11 952 | 11 976 | 0.20 | 4 427 | 4 635 |
| Non-profit institutions | 1 500 | 2 000 | 5 000 | 5 000 | 16 530 | 16 530 | 4 823 | (70.82) | | |
| Households | 2 025 | 755 | 245 | | 346 | 346 | | (100.00) | | |
| Payments for capital assets | 256 | 783 | 66 | 1 | | 1 | | (100.00) | | |
| Machinery and equipment | 255 | 783 | 66 | 1 | | 1 | | (100.00) | | |
| Software and other intangible assets | 1 | | | | | | | | | |
| Payments for financial assets | 14 | 15 | | | | 9 | | (100.00) | | |
| Total economic classification | 41 661 | 37 174 | 46 150 | 68 365 | 68 440 | 68 440 | 78 690 | 14.98 | 80 847 | 85 286 |

Details of transfers and subsidies

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---|----------|---------|---------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate | | | |
| | | | | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Transfers and subsidies to (Current) | 12 375 | 5 231 | 13 122 | 14 000 | 34 928 | 34 928 | 19 509 | (44.15) | 4 427 | 4 635 |
| Provinces and municipalities | | | | | 6 100 | 6 100 | 1 110 | (81.80) | | |
| Municipalities | | | | | 6 100 | 6 100 | 1 110 | (81.80) | | |
| Municipal agencies and funds | | | | | 6 100 | 6 100 | 1 110 | (81.80) | | |
| Departmental agencies and accounts | 2 900 | | | | | | | | | |
| Departmental agencies (non-business entities) | 2 900 | | | | | | | | | |
| Western Cape Trade and Investment Promotion Agency | 2 900 | | | | | | | | | |
| Higher education institutions | | | | | | | 1 600 | | | |
| Public corporations and private enterprises | 5 950 | 2 476 | 7 877 | 9 000 | 11 952 | 11 952 | 11 976 | 0.20 | 4 427 | 4 635 |
| Public corporations | 3 000 | | | 5 000 | | | 410 | | | |
| Other transfers to public corporations | 3 000 | | | 5 000 | | | 410 | | | |
| Private enterprises | 2 950 | 2 476 | 7 877 | 4 000 | 11 952 | 11 952 | 11 566 | (3.23) | 4 427 | 4 635 |
| Other transfers to private enterprises | 2 950 | 2 476 | 7 877 | 4 000 | 11 952 | 11 952 | 11 566 | (3.23) | 4 427 | 4 635 |
| Non-profit institutions | 1 500 | 2 000 | 5 000 | 5 000 | 16 530 | 16 530 | 4 823 | (70.82) | | |
| Households | 2 025 | 755 | 245 | | 346 | 346 | | (100.00) | | |
| Social benefits | | | 26 | | 346 | 6 | | (100.00) | | |
| Other transfers to households | 2 025 | 755 | 219 | | | 340 | | (100.00) | | |
| Transfers and subsidies to (Capital) | | 1 054 | | | | | | | | |
| Public corporations and private enterprises | | 1 054 | | | | | | | | |
| Private enterprises | | 1 054 | | | | | | | | |
| Other transfers to private enterprises | | 1 054 | | | | | | | | |

Programme 3: Trade and Sector Development

Purpose: To stimulate economic growth in targeted sectors through industry development, trade and investment promotion.

Analysis per sub-programme

Sub-programme 3.1: Trade and Investment Promotion

to provide resources to the tourism, trade and investment promotion public entity to enable it to deliver on its mandate, as defined in the Western Cape Investment and Trade Promotion Agency Act, 1996 (Act 3 of 1996), as amended

Sub-programme 3.2: Sector Development

to stimulate economic growth in tradable sectors through tangible programmes, industry support measures and the implementation of plans and strategies that will result in economic growth and job creation through growth of export activities and increased investments in prioritised sectors of the Western Cape Economy

Policy developments

The Trade and Sector Development Programme will contribute towards the achievement of the VIP 2 priority focussing on growing exports and increasing investments. The Programme will also work across all PSP focus areas, however, will give more attention to Investment Attraction and Tradable Sectors. The Programmes' work and action plans are aligned with National Policies, Strategies and Outcomes, the NDP as well as MTSP Priority 1 of Economic Transformation and Job Creation.

The programme facilitates the stimulation of economic growth and job creation through sector development and sector support resulting in an increase in the trade and investment activities within the Western Cape economy.

Sector development is important as it stimulates growth and development in the economy, both directly and indirectly through economic linkages along the value chains of the different industries. In order to determine the sector development potential and needs of the different sectors it is essential that sector research is done accordingly to ensure evidence-based planning. The Department's objectives are to reduce unemployment by creating enabling conditions for economic growth and providing a facilitation role to key sectors within the Western Cape economy.

The Department will support key tradable sectors as well as sectors with lagging demand driven potential in order to increase the number of trade transactions with respect to companies that are exporting goods and services. With an increase in local firms exporting more and replacing imported input products and services used during any processing activity will have a direct impact on the GDP of the Western Cape and South African economy. This additional trade activity will directly impact both job creation and economic growth.

With regard to catalytic initiatives, the approach is to identify and develop economic projects which are transformative in nature, improving the enabling environment in which businesses and specific industries operate. The programme aims to overcome critical inhibitors to economic growth and/or capitalise on economic opportunities that arise due to market forces or technological advances.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The allocated budget for the Programme has increased from R63.683 million (revised estimate) in 2019/20 financial year to R97.737 million in the 2020/21 financial year. This represents an increase of 53.47 per cent or R34.054 million. This increase is primarily due to additional resources provided to Wesgro towards promoting and upscaling trade and investment promotion (Wesgro) initiatives to propel economic growth and job creation in the Western Cape. A major focus will also be placed on promoting and growing the Province's export market through trade and investment promotion over the 2020 MTEF.

Outcomes as per Strategic Plan

- Increased exports

- Increased Rand value of investment

Outputs as per Annual Performance Plan

- Oversight of Wesgro Trade Promotion

- Sector Development Initiatives supported

Table 8.3 Summary of payments and estimates – Programme 3: Trade and Sector Development

| Sub-programme R'000 | Outcome | | | | | | Medium-term estimate | | | |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------------------------|--|--------------------------------|---|--------------|----------------|----------------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | Main appro- piation 2019/20 | Adjusted appro- piation 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate | | | |
| | | | | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| 1. Trade and Investment Promotion | 28 417 | 34 020 | 36 200 | 47 500 | 47 500 | 47 500 | 74 956 | 57.80 | 77 235 | 85 765 |
| 2. Sector Development | 27 174 | 15 522 | 11 004 | 16 071 | 16 183 | 16 183 | 22 781 | 40.77 | 29 257 | 30 700 |
| Total payments and estimates | 55 591 | 49 542 | 47 204 | 63 571 | 63 683 | 63 683 | 97 737 | 53.47 | 106 492 | 116 465 |

Note: The Programme structure has been amended as the entire Sub-programme 3.3: Strategic Initiative unit will now be housed within Programme 5.

Earmarked allocation:

Included in Sub programme 3.1: Trade and Investment Promotion is an additional amount of R24.970 million (2020/21), R26.169 million (2021/22) and R32.198 million (2022/23) specifically and exclusively towards supporting Wesgro's export growth, trade and investment promotion initiatives to propel economic growth and job creation in the Western Cape.

Included in Sub-programme 3.1: Trade and Investment promotion is an earmarked allocation amounting to R49 986 000 (2020/21) and R51 066 000 (2021/22) and R53 567 000 (2022/23) for the purpose of supporting Wesgro Trade and Investment Promotion Activities.

Table 8.3.1 Summary of payments and estimates by economic classification – Programme 3: Trade and Sector Development

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|--------------------|--------------------|--------------------|--------------------------------------|--|--------------------------------|---|--------------|----------------|----------------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | Main appro- piation 2019/20 | Adjusted appro- piation 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate | | | |
| | | | | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 14 119 | 9 829 | 9 491 | 16 071 | 15 125 | 15 122 | 22 781 | 50.65 | 29 257 | 30 700 |
| Compensation of employees | 9 533 | 7 334 | 8 321 | 12 841 | 12 096 | 12 096 | 17 191 | 42.12 | 23 817 | 25 074 |
| Goods and services | 4 586 | 2 495 | 1 170 | 3 230 | 3 029 | 3 026 | 5 590 | 84.73 | 5 440 | 5 626 |
| Transfers and subsidies to | 41 413 | 39 695 | 37 700 | 47 500 | 48 258 | 48 258 | 74 956 | 55.32 | 77 235 | 85 765 |
| Departmental agencies and accounts | 28 417 | 34 020 | 37 700 | 47 500 | 47 500 | 47 500 | 74 956 | 57.80 | 77 235 | 85 765 |
| Public corporations and private enterprises | | | | | 750 | 750 | | (100.00) | | |
| Non-profit institutions | 12 996 | 5 675 | | | | | | | | |
| Households | | | | | 8 | 8 | | (100.00) | | |
| Payments for capital assets | 26 | 4 | 13 | | 300 | 300 | | (100.00) | | |
| Machinery and equipment | 24 | 4 | 7 | | 300 | 300 | | (100.00) | | |
| Software and other intangible assets | 2 | | 6 | | | | | | | |
| Payments for financial assets | 33 | 14 | | | | 3 | | (100.00) | | |
| Total economic classification | 55 591 | 49 542 | 47 204 | 63 571 | 63 683 | 63 683 | 97 737 | 53.47 | 106 492 | 116 465 |

Details of transfers and subsidies

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Transfers and subsidies to (Current) | 41 413 | 39 695 | 37 700 | 47 500 | 48 258 | 48 258 | 74 956 | 55.32 | 77 235 | 85 765 |
| Departmental agencies and accounts | 28 417 | 34 020 | 37 700 | 47 500 | 47 500 | 47 500 | 74 956 | 57.80 | 77 235 | 85 765 |
| Departmental agencies (non-business entities) | 28 417 | 34 020 | 37 700 | 47 500 | 47 500 | 47 500 | 74 956 | 57.80 | 77 235 | 85 765 |
| Western Cape Trade and Investment Promotion Agency | 28 417 | 34 020 | 37 700 | 47 500 | 47 500 | 47 500 | 74 956 | 57.80 | 77 235 | 85 765 |
| Other | | | | | | | | | | |
| Public corporations and private enterprises | | | | | 750 | 750 | | (100.00) | | |
| Private enterprises | | | | | 750 | 750 | | (100.00) | | |
| Other transfers to private enterprises | | | | | 750 | 750 | | (100.00) | | |
| Non-profit institutions | 12 996 | 5 675 | | | | | | | | |
| Households | | | | | 8 | 8 | | (100.00) | | |
| Social benefits | | | | | 8 | 8 | | (100.00) | | |

Programme 4: Business Regulation and Governance

Purpose: To ensure an equitable, socially responsible business environment in the Western Cape - through general interventions within the trading environment and through specific interventions mandated by the Constitution and national and provincial legislation and policies.

Analysis per sub-programme

Sub-programme 4.1: Consumer Protection

to develop, implement and promote measures that ensure the rights and interests of all consumers

Policy developments

The Business Regulation and Governance Programme primarily executes regulatory mandates that are imposed by the Constitution of the Republic of South Africa, 1996 (Act 108 of 1996) as well as provisions of both provincial and national legislation. In respect of Consumer Protection, Part A of Schedule 4 to the Constitution prescribes that the area of Consumer Protection is a functional area of concurrent national and provincial legislative competence. As such both the national and provincial sphere of government has legislative competence on the area of consumer protection. As a result of the aforementioned the provincial Department has promulgated the Western Cape Consumer Affairs (Unfair Businesses Practices) Act, 2002 (Act 10 of 2002). This legislation establishes the Office of the Consumer Protector (OCP) as a provincial authority responsible for the investigation and resolution of unfair business practices.

The projects and operations linked to the services of the OCP are primarily geared towards a citizen centric service since it provides dispute resolution services between consumers and suppliers. The services can only be effectively provided if the correct and optimal human resources, ICT services and customer focused interventions are in place. The toll-free call centre, ADR services, and referral mechanisms, are all focused on ensuring that the objectives as set in Provincial Vision-Inspired Priority 5 (VIP 5) are achieved. By providing effective services, citizens may have favourable perception of the WCG and become ambassadors of the

Province. For example, benefit, such as refunds for poor quality goods, services, repairs of defective products will create a perception that the WCG takes quality of service and products seriously and improve investor sentiments about the province. The unit plays its part in ensuring that citizens of the Western Cape have a first-hand experience of the WCG's commitment towards quality service provision. Quality services in the tourism sector could boost the number of tourists visiting the province and thus boost the growth of both export and tradable businesses leading to job creation. This supports VIP 2 – Growth and Jobs.

Strengthened self-regulation mechanisms and increased awareness of consumer rights among businesses will also create favourable conditions for the promotion and development of mechanisms of amicable resolution of consumer disputes. Besides using consumer protection as a competitive strategy, observance of consumer rights encourages repeat purchases. The experience has shown that out-of-court Alternative Dispute Resolution (ADR) mechanisms are an effective and cheap method of obtaining consumer redress. In smaller cases, courts fail to deliver the desired outcomes due to lengthy proceedings, high costs, formalised procedures and psychological barriers related to getting involved in litigation.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The budgetary allocation of the Programme decreased from R9.150 million (revised estimate) in 2019/20 to R8.624 million in 2020/21. The decrease translates to 5.75 per cent or R526 000.

Outcomes as per Strategic Plan

Programme 4: Business Regulation and Governance

An improved environment conducive to fair business practices and informed consumers.

Outputs as per Annual Performance Plan

Consumer education interventions conducted

Complaints resolved within 90 days

Table 8.4 Summary of payments and estimates – Programme 4: Business Regulation and Governance

| Sub-programme R'000 | Outcome | | | | | | Medium-term estimate | | | |
|-------------------------------------|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|--|---------|---------|---------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| | | | | | | | | | | |
| 1. Consumer Protection | 10 479 | 10 600 | 9 684 | 9 900 | 9 150 | 9 150 | 8 624 | (5.75) | 8 914 | 9 248 |
| Total payments and estimates | 10 479 | 10 600 | 9 684 | 9 900 | 9 150 | 9 150 | 8 624 | (5.75) | 8 914 | 9 248 |

Note: The sub-programme structure deviates from the approved structure as no allocation is made to 4.1: Governance, 4.2: Regulation Services due to capacity constraints and thus these functions are absorbed by other sub-programmes.

Table 8.4.1 Summary of payments and estimates by economic classification – Programme 4: Business Regulation and Governance

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--------------------------------------|---------|---------|---------|----------|----------|----------|----------------------|----------|-------|-------|
| | | | | Main | Adjusted | Revised | % Change | | | |
| | Audited | Audited | Audited | appro- | appro- | estimate | from | | | |
| | 2016/17 | 2017/18 | 2018/19 | priation | priation | | Revised | | | |
| | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 | | | |
| Current payments | 10 361 | 10 591 | 9 024 | 9 900 | 9 150 | 9 150 | 8 614 | (5.86) | 8 914 | 9 248 |
| Compensation of employees | 8 033 | 7 759 | 7 419 | 7 700 | 6 950 | 6 950 | 6 924 | (0.37) | 7 342 | 7 602 |
| Goods and services | 2 328 | 2 832 | 1 605 | 2 200 | 2 200 | 2 200 | 1 690 | (23.18) | 1 572 | 1 646 |
| Transfers and subsidies to | 7 | | | | | | | | | |
| Households | 7 | | | | | | | | | |
| Payments for capital assets | 70 | 2 | 660 | | | | 10 | | | |
| Machinery and equipment | 68 | 2 | 660 | | | | 10 | | | |
| Software and other intangible assets | 2 | | | | | | | | | |
| Payments for financial assets | 48 | | | | | | | | | |
| Total economic classification | 10 479 | 10 600 | 9 684 | 9 900 | 9 150 | 9 150 | 8 624 | (5.75) | 8 914 | 9 248 |

Details of transfers and subsidies

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Transfers and subsidies to (Current) | 7 | | | | | | | | | |
| Households | 7 | | | | | | | | | |
| Social benefits | 7 | | | | | | | | | |

Programme 5: Economic Planning

Purpose: The purpose of this programme is to provide support to the provincial leadership and enable economic growth through the generation and co-ordination of economic research and planning, and through the active support of key economic thematic drivers and enablers that will stimulate economic growth across the economy and within sections of the economy.

Analysis per sub-programme**Sub-programme 5.1: Economic Policy and Planning**

to support and develop provincial economic policies and strategies

Sub-programme 5.2: Research and Development

to conduct economic research

Sub-programme 5.3: Knowledge Management

to facilitate the co-ordination of the economic eco-system and economic advocacy

Sub-programme 5.4: Monitoring and Evaluation

to determine the effectiveness and impact of provincial policy objectives and strategies

Sub-programme 5.5: Enabling Growth Infrastructure and Initiatives

to develop and/or stimulate an enabling economic environment through catalytic interventions and infrastructure

Sub-programme 5.6: Broadband for the Economy

to support and stimulate the usage, readiness and accessibility of digital technology by citizens and businesses

Sub-programme 5.7: Green Economy

to stimulate the development of green industries and to facilitate resource-efficiency and sustainability to improve the competitiveness and resilience of the whole economy

Policy developments

The global economy is characterised by rapid change and innovation, technological advances, rapid improvements to production and service systems, and severe challenges to the resource-intensive sustainability and climate change threats. As such, four dominant international trends have been emerged as critical in impacting on growth, namely economic infrastructure, broadband, resource sustainability and climate stimulating change, and design and innovation. For the Western Cape Economy to compete, it requires a responsive economic environment which facilitates opportunities, shapes direction and overcomes challenges.

The aim of this Programme is therefore to overcome critical inhibitors to economic growth, capitalise on economic opportunities which arise due to market forces or technological advances and to stimulate investment into the Province. In addition to providing a coordinating platform and evidence-based support for strategic planning, the Programme therefore comprises of a suite of economic growth enablers/drivers that support the growth of the Western Cape economy. This suite of strategic growth enablers and drivers are clustered under additional sub-programmes within Programme 5, namely (1) Enabling Growth Infrastructure and Initiatives, (2) Broadband and (4) Green Economy and Energy.

The themes underpinning these sub-programmes have emerged as key components of South Africa's National policies, the Provincial Strategic Goal 1 and 5, OneCape2040, the Western Cape Government Provincial Strategic Plan 2019 - 2024 and find specific expression in the Vision Inspired Priority 2 and subsequent strategic priorities.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The allocated budget for the Programme has decreased from R184.925 million (revised estimate) in the 2019/20 financial year to R171.867 million in the 2020/21 financial year. This represents a decrease of 7.06 per cent or R13.058 million. This decrease is primarily due to the decreased allocation to the Saldanha Bay IDZ of R42.566 million in the 2020/21 financial year as opposed to the R74.187 million allocated in the 2019/20 financial year.

Outcomes as per Strategic Plan

Increased Exports
 Increased Rand value of investment
 Resource resilience of the economy improved

Outputs as per Annual Performance Plan

Economic research on policy and planning reports developed
 Partnerships established and strengthened
 Catalytic infrastructure projects supported
 Digital economy projects supported
 Green economy projects supported

Table 8.5 Summary of payments and estimates – Programme 5: Economic Planning

| Sub-programme R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|----------------|----------------|----------------|----------------|----------------|----------------|---|---------------|----------------|----------------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| 1. Economic Policy and Planning | 3 258 | 2 360 | 1 327 | 7 566 | 6 476 | 6 453 | 7 595 | 17.70 | 9 560 | 10 057 |
| 2. Research and Development | 8 882 | 9 042 | 6 465 | 7 872 | 8 842 | 8 862 | 8 788 | (0.84) | 7 320 | 5 972 |
| 3. Knowledge Management | 9 654 | 10 136 | 10 924 | 11 325 | 11 325 | 11 325 | 11 949 | 5.51 | 12 606 | 13 211 |
| 4. Monitoring and Evaluation | | | | 1 | 1 | 1 | | (100.00) | | |
| 5. Enabling Growth Infrastructure and Initiatives | 213 383 | 56 283 | 63 660 | 111 897 | 119 037 | 119 054 | 85 535 | (28.15) | 85 888 | 89 453 |
| 6. Broadband for the Economy | 39 771 | 21 414 | 15 575 | 22 181 | 19 175 | 19 169 | 17 762 | (7.34) | 19 088 | 19 858 |
| 7. Green Economy | 21 187 | 30 115 | 36 293 | 28 429 | 20 069 | 20 061 | 40 238 | 100.58 | 38 712 | 38 003 |
| Total payments and estimates | 296 135 | 129 350 | 134 244 | 189 271 | 184 925 | 184 925 | 171 867 | (7.06) | 173 174 | 176 554 |

Note: The activities for Sub-programme 5.4: Monitoring and Evaluation will be incorporated into Sub-programme 5.2: Research and Development. The activities and budgetary allocation for the Economic Development partnership will be incorporated into Sub-programme 5.3: Knowledge Management from 2016/17.

Earmarked allocation:

Included in Sub-programme 5.5: Enabling Growth Infrastructure and Initiatives is an earmarked allocation amounting to R35.438 million (2020/21) and R37.387 million (2021/22) and R39.182 million (2022/23) for the purpose of establishing the Atlantis SEZ.

Included in Sub-programme 5.5: Enabling Growth Infrastructure and Initiatives is an earmarked allocation amounting to R42.566 million (2020/21) and R40.054 million (2021/22) and R41.977 million (2022/23) for the purpose of supporting the Saldanha Bay IDZ.

Included in Sub-programme 5.7: Green Economy is an earmarked allocation amounting to R20 million per annum over the 2020 MTEF toward municipal support relating to accessing energy from Independent Power Producers.

Table 8.5.1 Summary of payments and estimates by economic classification – Programme 5: Economic Planning

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--------------------------------------|---------|---------|---------|---------|----------|---------|--------------------------------|-----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 62 678 | 56 234 | 57 882 | 78 954 | 61 432 | 61 431 | 80 627 | 31.25 | 81 778 | 80 772 |
| Compensation of employees | 19 153 | 25 120 | 27 019 | 40 055 | 36 305 | 36 305 | 39 786 | 9.59 | 47 013 | 48 584 |
| Goods and services | 43 525 | 31 114 | 30 863 | 38 899 | 25 127 | 25 126 | 40 841 | 62.54 | 34 765 | 32 188 |
| Transfers and subsidies to | 232 988 | 73 072 | 76 339 | 110 299 | 123 354 | 123 355 | 91 240 | (26.03) | 91 396 | 95 782 |
| Departmental agencies and accounts | 133 159 | 50 135 | 63 955 | 97 924 | 110 974 | 110 974 | 78 004 | (29.71) | 77 441 | 81 159 |
| Non-profit institutions | 99 829 | 22 936 | 12 374 | 12 375 | 12 375 | 12 375 | 13 236 | 6.96 | 13 955 | 14 623 |
| Households | | 1 | 10 | | 5 | 6 | | (100.00) | | |
| Payments for capital assets | 469 | 34 | 22 | 18 | 139 | 119 | | (100.00) | | |
| Machinery and equipment | 467 | 34 | 22 | 16 | 77 | 57 | | (100.00) | | |
| Software and other intangible assets | 2 | | | 2 | 62 | 62 | | (100.00) | | |
| Payments for financial assets | | 10 | 1 | | | 20 | | (100.00) | | |
| Total economic classification | 296 135 | 129 350 | 134 244 | 189 271 | 184 925 | 184 925 | 171 867 | (7.06) | 173 174 | 176 554 |

Details of transfers and subsidies

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Transfers and subsidies to (Current) | 232 988 | 73 072 | 76 339 | 110 299 | 123 354 | 123 355 | 91 240 | (26.03) | 91 396 | 95 782 |
| Departmental agencies and accounts | 133 159 | 50 135 | 63 955 | 97 924 | 110 974 | 110 974 | 78 004 | (29.71) | 77 441 | 81 159 |
| Departmental agencies (non-business entities) | 133 159 | 50 135 | 63 955 | 97 924 | 110 974 | 110 974 | 78 004 | (29.71) | 77 441 | 81 159 |
| Western Cape Trade and Investment Promotion Agency | 2 935 | 1 980 | 8 323 | 23 737 | 36 787 | 36 787 | 35 438 | (3.67) | 37 387 | 39 182 |
| Saldanha Bay IDZ Licencing Company SOC Limited | 130 224 | 48 155 | 55 632 | 74 187 | 74 187 | 74 187 | 42 566 | (42.62) | 40 054 | 41 977 |
| Non-profit institutions | 99 829 | 22 936 | 12 374 | 12 375 | 12 375 | 12 375 | 13 236 | 6.96 | 13 955 | 14 623 |
| Households | | 1 | 10 | | 5 | 6 | | (100.00) | | |
| Social benefits | | 1 | 10 | | 5 | 6 | | (100.00) | | |

Programme 6: Tourism, Arts and Entertainment

Purpose: To facilitate the implementation of an integrated tourism strategy that will lead to sustained and increased growth and job creation in the tourism industry.

Analysis per sub-programme

Sub-programme 6.1: Tourism Planning

to develop and coordinate the strategic agenda

Sub-programme 6.2: Tourism Growth and Development

to facilitate growth and development of the tourism industry

To enhance to the quality of the visitor experience to the destination through the provision of quality tourism support services

Sub-programme 6.3: Tourism Sector Transformation

to provide for the registration and regulation of tourist guides

Sub-programme 6.4: Tourism Destination Marketing

to provide resources to the tourism, trade and investment promotion public entity to enable it to deliver on its mandate as defined in the Western Cape Investment and Trade Promotion Agency Act, 1996 (Act 3 of 1996) as amended

Policy developments

The Tourism sector support initiatives are aligned to the VIP 2 priority (Growth and Jobs) focussing area in terms of growing exports and increasing investments as well as DEDAT's 5-year strategy. The Programme will also work across all PSP focus areas, however, will give more attention to Investment Attraction along the tourism value chains as well as supporting the sector to realise a growth in tourism arrivals (both international and domestic) to the Western Cape. The Western Cape Tourism Strategy action plans are aligned priorities with the National Tourism Sector Strategy and Tourism Game Changers and the overall NDP. This will be achieved in partnership with Wesgro DMO and the various Provincial stakeholders in the Tourism eco-system.

DEDAT will play a leadership role in the tourism ecosystem in order to align planning from a National level through the NDT Tourism Sector Strategy as well as the SAT 5-in-5 plan. Through the Western Cape Tourism Blueprint the tourism products, activities as well as growth potential will be identified. It is necessary that this research and strategic linkages which will give effect to the Master Plan are aligned in the current eco-system at a National, Regional and Local level.

The strategic programmes will be focussed on the following strategic intents:

Strategic Intent 1: Competitive Identity

Strategic intent 2: Business Tourism

Strategic intent 3: Accessibility Awareness

Strategic intent 4: Visitor Experience Marketing

Strategic intent 5: Crises Communication Campaign/Reputation Management Campaigns

Strategic Intent 6: Destination Management

Strategic Intent 7: Destination Product Development

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The allocated budget for the Programme increased from R60.142 million (revised estimate) in the 2019/20 financial year to R95.614 million in the 2020/21 financial year. This represents an increase of 58.98 per cent or R35.472 million. This is due to the additional allocations for Tourism Safety (R10.000 million) and Destination Marketing (R16.730 million) that will be implemented by the Programme in 2020/21.

Outcomes as per Strategic Plan

Increased exports

Improved Tourism Safety Perception.

Outputs as per Annual Performance Plan

Tourism niche markets supported.

Tourism products developed.

Tourist guides developed

Individuals/tourism related businesses inspected or monitored

Tourism establishments/ individuals supported by the tourism safety unit.

Oversight over the establishment of the Tourism Safety Law Enforcement Unit in partnership with City of Cape Town

Please refer to the Departmental Annual Performance Plan for a comprehensive set of outputs.

Table 8.6 Summary of payments and estimates – Programme 6: Tourism, Arts and Entertainment

| Sub-programme R'000 | Outcome | | | | | | Medium-term estimate | | | |
|-------------------------------------|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---|--------------|---------------|----------------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate | | | |
| | | | | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| 1. Tourism Planning | | | | 1 | 1 | 1 | | (100.00) | | |
| 2. Tourism Growth and Development | 12 017 | 12 722 | 12 963 | 15 226 | 15 214 | 15 214 | 33 300 | 118.88 | 34 351 | 36 070 |
| 3. Tourism Sector Transformation | | | | 1 | 1 | 1 | 2 | 100.00 | 2 | 2 |
| 4. Tourism Destination Marketing | 37 324 | 40 675 | 46 376 | 44 926 | 44 926 | 44 926 | 62 312 | 38.70 | 65 303 | 71 666 |
| Total payments and estimates | 49 341 | 53 397 | 59 339 | 60 154 | 60 142 | 60 142 | 95 614 | 58.98 | 99 656 | 107 738 |

Note: Sub-programme 6.4: Tourism Destination Marketing: The sub-programme houses the allocation for destination marketing (previously allocated to the Destination Marketing Organisation [DMO]). The DMO has dissolved and its allocations have been incorporated into Wesgro, as part of their allocations.

Sub-programmes 6.1: Tourism Planning and 6.3: Tourism Sector Transformation has been allocated a nominal allocation due to restructuring of the Department's programmes.

The sub-programme structure deviates from the approved structure as no allocation was made to Sub-programme 6.5: Commercial Arts and Entertainment due to these functions being absorbed by another sub-programme.

Earmarked allocation:

Included in Sub programme 6.2: Tourism Growth and Development is an amount of R10 million in 2020/21, R10.480 million in 2021/22 and R10.983 million in 2022/23 toward tourism safety initiatives.

Included in Sub-programme 6.4: Tourism Destination Marketing is an amount of R16.730 million in 2020/21, R17.533 million in 2021/22 and R21.605 million in 2022/23 specifically and exclusively towards promoting and upscaling destination marketing initiatives (Wesgro) to propel economic growth and job creation in the Western Cape.

Included in Sub-programme 6.4: Tourism Destination Marketing is an amount of R45.582 million 2020/21, R47.770 million in 2021/22 and R50.061 million in 2022/23 specifically and exclusively towards promoting and upscaling destination marketing initiatives (Wesgro) in the Western Cape.

Table 8.6.1 Summary of payments and estimates by economic classification – Programme 6: Tourism, Arts and Entertainment

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|--------------------|--------------------|--------------------|--------------------------------------|--|--------------------------------|---|-----------|---------|---------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | Main appro- piation 2019/20 | Adjusted appro- piation 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate | | | |
| | | | | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 9 173 | 11 179 | 12 902 | 15 226 | 14 847 | 14 678 | 14 717 | 0.27 | 23 873 | 25 089 |
| Compensation of employees | 7 261 | 7 148 | 8 774 | 8 284 | 9 014 | 9 014 | 12 363 | 37.15 | 21 406 | 22 506 |
| Goods and services | 1 912 | 4 031 | 4 128 | 6 942 | 5 833 | 5 664 | 2 354 | (58.44) | 2 467 | 2 583 |
| Transfers and subsidies to | 40 089 | 42 194 | 46 417 | 44 926 | 45 293 | 45 453 | 80 897 | 77.98 | 75 783 | 82 649 |
| Provinces and municipalities | | 1 500 | | | 325 | 325 | 13 585 | 4 080.00 | 10 480 | 10 983 |
| Departmental agencies and accounts | 39 974 | 40 675 | 46 376 | 44 926 | 44 926 | 44 926 | 62 312 | 38.70 | 65 303 | 71 666 |
| Public corporations and private enterprises | | | | | | | 5 000 | | | |
| Households | 115 | 19 | 41 | | 42 | 202 | | (100.00) | | |
| Payments for capital assets | 76 | 20 | 13 | 2 | 2 | 2 | | (100.00) | | |
| Machinery and equipment | 75 | 20 | 13 | 2 | 2 | 2 | | (100.00) | | |
| Software and other intangible assets | 1 | | | | | | | | | |
| Payments for financial assets | 3 | 4 | 7 | | | 9 | | (100.00) | | |
| Total economic classification | 49 341 | 53 397 | 59 339 | 60 154 | 60 142 | 60 142 | 95 614 | 58.98 | 99 656 | 107 738 |

Details of transfers and subsidies

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Transfers and subsidies to (Current) | 40 089 | 42 194 | 46 417 | 44 926 | 45 293 | 45 453 | 80 897 | 77.98 | 75 783 | 82 649 |
| Provinces and municipalities | | 1 500 | | | 325 | 325 | 13 585 | 4080.00 | 10 480 | 10 983 |
| Municipalities | | 1 500 | | | 325 | 325 | 13 585 | 4080.00 | 10 480 | 10 983 |
| Municipal agencies and funds | | 1 500 | | | 325 | 325 | 13 585 | 4080.00 | 10 480 | 10 983 |
| Departmental agencies and accounts | 39 974 | 40 675 | 46 376 | 44 926 | 44 926 | 44 926 | 62 312 | 38.70 | 65 303 | 71 666 |
| Departmental agencies (non-business entities) | 39 974 | 40 675 | 46 376 | 44 926 | 44 926 | 44 926 | 62 312 | 38.70 | 65 303 | 71 666 |
| Western Cape Trade and Investment Promotion Agency | 39 974 | 40 676 | 46 376 | 44 926 | 44 926 | 44 926 | 62 312 | 38.70 | 65 303 | 71 666 |
| Other | | (1) | | | | | | | | |
| Public corporations and private enterprises | | | | | | | 5 000 | | | |
| Private enterprises | | | | | | | 5 000 | | | |
| Other transfers to private enterprises | | | | | | | 5 000 | | | |
| Households | 115 | 19 | 41 | | 42 | 202 | | (100.00) | | |
| Social benefits | 115 | | 41 | | 42 | 127 | | (100.00) | | |
| Other transfers to households | | 19 | | | | 75 | | (100.00) | | |

Programme 7: Skills Development and Innovation

Purpose: To facilitate the provisioning of Human Capital and Innovation skills to deliver on the economic Human Resources Development need of the Western Cape.

Analysis per sub-programme**Sub-programme 7.1: Provincial Skills and Partnership**

to coordinate partnerships and collaborations with stakeholders, at a national, provincial and local level to drive systemic changes with the aim to increase the supply of relevant skills aligned to the current and future skills demands of priority growth sectors in the province

Sub-programme 7.2: Skills Programmes and Projects

to facilitate/support unemployed or underemployed youth to access jobs

Sub-programme 7.3: Skills Incentives

To leverage funding opportunities along the skills pipeline

Policy developments

Empowering People (VIP 3) and Growth and Jobs (VIP 2) have been identified as two of the five priorities for the Western Cape Government over the next five years.

The priority of empowering people aims to provide all citizens of the Western Cape with an opportunity to reach their full life potential and live lives they value. This priority takes a holistic human development approach from conception, through the education phases, adulthood and concludes in retirement.

This priority will offer an important lever to the Skills Development Programme in that the holistic approach provides an improved human capital output or a "product" that is better equipped and more work-ready for the labour market challenges and inclusion into the economy.

The second priority, Economy and Jobs, aims to address the major impediment to economic growth and job creation, provides dignity and a livelihood.

The location of the Skills Development Programme in the Department of Economic Development and Tourism links to the priorities and provides an enabling environment to facilitate a better match between the supply of skills and industry's demand for skills.

The adoption of the Pathways to Work Opportunities as a response to empowering people and enabling the economy and job creation will systematically impact the skills supply and ensure that supply is responsive to demands.

In support of these priorities, the Programme aims to improve the match between the supply of qualified people to industry needs through the following:

- Support for increased alignment between the demand for and supply of skills, while it is acknowledged that in some cases the supply of skills plays a catalyst role for the demand for skills;

- Promote that individuals in the Province have the requisite foundational education and skills required to actively participate in, and contribute to, the economy of the Western Cape;

- Align planning processes with national imperatives, provincial developments and local ecologies to ensure that the strategies put in place for skills development both ensure that the relevant skills are available and that the necessary conditions for economic strategies are both addressed and stimulated;

- Enable role players in the Province (government, private sector, providers and NGOs) to jointly contribute to the successful implementation of initiatives; and

- Establish a mechanism to address blockages that arise in this process through engagement of role players as well as specific initiatives collaboratively undertaken.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The allocated budget for the Programme increased from R64.318 million (revised estimate) in the 2019/20 financial year to R84.145 million in the 2020/21 financial year. This represents an increase of 30.83 per cent or R19.827 million, mainly as a result of the additional funding received towards upscaling skills development initiatives in the Province, specifically within the BPO and technology sectors. The funding will support candidates to participate in a 12-month training and internship programme, allowing these candidates to obtain the necessary skills to enter and be absorbed into labour market.

Outcomes as per Strategic Plan

- Improved employability of beneficiaries supported.

Outputs as per Annual Performance Plan

- Skills Intelligence Report produced

- Beneficiaries supported through skills interventions

- Funds Leveraged

Table 8.7 Summary of payments and estimates – Programme 7: Skills Development and Innovation

| Sub-programme R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------------------------|--------------|---------------|---------------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| 1. Provincial Skills and Partnership | 10 596 | 17 322 | 33 258 | 16 937 | 15 327 | 15 327 | 7 882 | (48.57) | 8 878 | 9 208 |
| 2. Skills Programmes and Projects | 42 085 | 42 381 | 35 124 | 40 685 | 46 040 | 46 040 | 71 782 | 55.91 | 75 229 | 76 363 |
| 3. Skills Incentives | 1 841 | 1 470 | 1 740 | 6 929 | 2 951 | 2 951 | 4 481 | 51.85 | 4 856 | 5 120 |
| Total payments and estimates | 54 522 | 61 173 | 70 122 | 64 551 | 64 318 | 64 318 | 84 145 | 30.83 | 88 963 | 90 691 |

Note: The Programme Budget Structure is amended to align the organisational structure to the Programme Budget Structure. The sub-programme names of the programme are as follows:

Sub-programme 7.1: Provincial Skills Co-ordination is amended to Provincial Skills and Partnership.

Sub-programme 7.2: Workforce Development is amended to Skills Programmes and Projects.

Sub-programme 7.3: Innovation is amended to Skills Incentives.

Earmarked allocation:

Included in Sub-programme 7.2: Skills Programmes and Projects is an additional amount of R30.000 million in 2020/21, R31.440 million in 2021/22 and R32.949 million in 2022/23 towards upscaling skills development initiatives in the Province, specifically within the BPO and technology sectors.

Table 8.7.1 Summary of payments and estimates by economic classification – Programme 7: Skills Development and Innovation

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------------------------|--------------|---------------|---------------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 43 489 | 50 236 | 56 746 | 41 291 | 41 458 | 41 458 | 22 849 | (44.89) | 27 092 | 28 353 |
| Compensation of employees | 11 004 | 14 078 | 15 113 | 17 313 | 16 183 | 16 183 | 14 930 | (7.74) | 18 778 | 19 649 |
| Goods and services | 32 485 | 36 158 | 41 633 | 23 978 | 25 275 | 25 275 | 7 919 | (68.67) | 8 314 | 8 704 |
| Transfers and subsidies to | 10 524 | 10 269 | 12 952 | 22 760 | 22 801 | 22 801 | 61 282 | 168.77 | 61 871 | 62 338 |
| Provinces and municipalities | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Higher education institutions | | | 2 000 | | | | | | | |
| Non-profit institutions | 3 541 | | | | | | | | | |
| Households | 6 983 | 10 269 | 10 952 | 22 760 | 22 637 | 22 637 | 60 782 | 168.51 | 61 347 | 61 789 |
| Payments for capital assets | 506 | 654 | 424 | 500 | 59 | 59 | 14 | (76.27) | | |
| Machinery and equipment | 504 | 5 | 15 | | | | 14 | | | |
| Software and other intangible assets | 2 | 649 | 409 | 500 | 59 | 59 | | (100.00) | | |
| Payments for financial assets | 3 | 14 | | | | | | | | |
| Total economic classification | 54 522 | 61 173 | 70 122 | 64 551 | 64 318 | 64 318 | 84 145 | 30.83 | 88 963 | 90 691 |

Details of transfers and subsidies

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|--------------------|--------------------|--------------------|--------------------------------------|--|--------------------------------|---|----------|---------|---------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | Main appro- piation 2019/20 | Adjusted appro- piation 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate | | | |
| | | | | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| | | | | | | | | | | |
| Transfers and subsidies to (Current) | 10 524 | 10 269 | 12 952 | 22 760 | 22 801 | 22 801 | 61 282 | 168.77 | 61 871 | 62 338 |
| Provinces and municipalities | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Provincial agencies and funds | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Municipal agencies and funds | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Higher education institutions | | | 2 000 | | | | | | | |
| Non-profit institutions | 3 541 | | | | | | | | | |
| Households | 6 983 | 10 269 | 10 952 | 22 760 | 22 637 | 22 637 | 60 782 | 168.51 | 61 347 | 61 789 |
| Social benefits | 23 | 29 | 8 | | 41 | 41 | | (100.00) | | |
| Other transfers to households | 6 960 | 10 240 | 10 944 | 22 760 | 22 596 | 22 596 | 60 782 | 168.99 | 61 347 | 61 789 |

9. Other programme information

Personnel numbers and costs

Table 9.1 Personnel numbers and costs

| Cost in R million | Actual | | | | | | Revised estimate | | | Medium-term expenditure estimate | | | | | | Average annual growth over MTEF | | | |
|---|-----------------------------------|----------------|-----------------------------------|----------------|-----------------------------------|----------------|------------------|---------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------|-----------------------------------|----------------|-----------------------------------|------------------------------------|-----------------------------|-------------------------|---------------------|
| | 2016/17 | | 2017/18 | | 2018/19 | | 2019/20 | | | 2020/21 | | 2021/22 | | 2022/23 | | 2019/20 to 2022/23 | | | |
| | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Filled posts | Additional posts | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Personnel growth rate | Costs growth rate | % Costs of Total |
| | | | | | | | | | | | | | | | | | | | |
| Salary level | | | | | | | | | | | | | | | | | | | |
| 1 – 7 | 48 | 5 168 | 55 | 6 059 | 54 | 6 187 | 55 | | 55 | 14 323 | 82 | 21 410 | 81 | 25 110 | 80 | 26 203 | 13.3% | 22.3% | 11.7% |
| 8 – 10 | 97 | 41 730 | 101 | 48 475 | 99 | 53 967 | 97 | | 97 | 45 980 | 112 | 53 729 | 113 | 61 906 | 112 | 65 542 | 4.9% | 12.5% | 30.5% |
| 11 – 12 | 44 | 35 097 | 47 | 32 629 | 51 | 34 878 | 58 | | 58 | 46 390 | 83 | 52 657 | 83 | 73 865 | 83 | 77 019 | 12.7% | 18.4% | 33.6% |
| 13 – 16 | 21 | 22 627 | 24 | 26 878 | 25 | 29 527 | 28 | | 28 | 32 467 | 40 | 35 542 | 40 | 52 103 | 40 | 54 563 | 12.6% | 18.9% | 23.5% |
| Other | 1 | 38 | 15 | 1 324 | 16 | 1 368 | 27 | | 27 | 1 369 | 34 | 1 883 | 28 | 1 391 | 21 | 1 017 | (8.0%) | (9.4%) | 0.8% |
| Total | 211 | 104 660 | 242 | 115 365 | 245 | 125 927 | 265 | | 265 | 140 529 | 351 | 165 221 | 345 | 214 375 | 336 | 224 344 | 8.2% | 16.9% | 100.0% |
| Programme | | | | | | | | | | | | | | | | | | | |
| Administration | 73 | 33 492 | 102 | 36 324 | 102 | 40 930 | 110 | | 110 | 39 672 | 122 | 45 510 | 121 | 48 722 | 120 | 51 212 | 2.9% | 8.9% | 24.9% |
| Integrated Economic Development Services | 30 | 16 184 | 30 | 17 602 | 32 | 18 351 | 32 | | 32 | 20 309 | 60 | 28 517 | 59 | 47 297 | 59 | 49 717 | 22.6% | 34.8% | 19.6% |
| Trade and Sector Development | 19 | 9 533 | 14 | 7 334 | 13 | 8 321 | 17 | | 17 | 12 096 | 32 | 17 191 | 32 | 23 817 | 32 | 25 074 | 23.5% | 27.5% | 10.5% |
| Business Regulation and Governance | 16 | 8 033 | 16 | 7 759 | 14 | 7 419 | 16 | | 16 | 6 950 | 13 | 6 924 | 13 | 7 342 | 11 | 7 602 | (11.7%) | 3.0% | 3.9% |
| Economic Planning | 35 | 19 153 | 39 | 25 120 | 44 | 27 019 | 52 | | 52 | 36 305 | 63 | 39 786 | 61 | 47 013 | 57 | 48 584 | 3.1% | 10.2% | 23.1% |
| Tourism Arts and Entertainment | 17 | 7 261 | 16 | 7 148 | 16 | 8 774 | 18 | | 18 | 9 014 | 33 | 12 363 | 32 | 21 406 | 32 | 22 506 | 21.1% | 35.7% | 8.8% |
| Skills Development and Innovation | 21 | 11 004 | 25 | 14 078 | 24 | 15 113 | 20 | | 20 | 16 183 | 28 | 14 930 | 27 | 18 778 | 25 | 19 649 | 7.7% | 6.7% | 9.3% |
| Total | 211 | 104 660 | 242 | 115 365 | 245 | 125 927 | 265 | | 265 | 140 529 | 351 | 165 221 | 345 | 214 375 | 336 | 224 344 | 8.2% | 16.9% | 100.0% |
| Employee dispensation classification | | | | | | | | | | | | | | | | | | | |
| Public Service Act appointees not covered by OSDs | 211 | 104 660 | 242 | 115 365 | 245 | 125 927 | 265 | | 265 | 140 529 | 351 | 165 221 | 345 | 214 375 | 336 | 224 344 | 8.2% | 16.9% | 100.0% |
| Total | 211 | 104 660 | 242 | 115 365 | 245 | 125 927 | 265 | | 265 | 140 529 | 351 | 165 221 | 345 | 214 375 | 336 | 224 344 | 8.2% | 16.9% | 100.0% |

¹ Personnel numbers includes all filled posts together with those posts additional to the approved establishment.

Training

Table 9.2 Information on training

| R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|--------------|--------------|--------------|----------------------------|--------------------------------|---------------------|---|--------------|--------------|--------------|
| | | | | Main appro- priation | Adjusted appro- priation | Revised estimate | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Number of staff | 211 | 242 | 245 | 265 | 265 | 265 | 351 | 32.45 | 345 | 336 |
| Number of personnel trained | 207 | 217 | 212 | 212 | 212 | 212 | 224 | 5.66 | 236 | 248 |
| of which | | | | | | | | | | |
| Male | 85 | 89 | 90 | 90 | 90 | 90 | 95 | 5.56 | 100 | 105 |
| Female | 122 | 128 | 122 | 122 | 122 | 122 | 129 | 5.74 | 136 | 143 |
| Number of training opportunities | 65 | 68 | 72 | 72 | 72 | 72 | 77 | 6.64 | 81 | 85 |
| of which | | | | | | | | | | |
| Tertiary | 15 | 16 | 17 | 17 | 17 | 17 | 18 | 8.02 | 19 | 20 |
| Workshops | 45 | 47 | 50 | 50 | 50 | 50 | 53 | 6.02 | 56 | 59 |
| Seminars | 5 | 5 | 6 | 6 | 6 | 6 | 6 | 8.02 | 6 | 6 |
| Number of bursaries offered | 15 | 16 | 17 | 17 | 17 | 17 | 18 | 8.02 | 19 | 20 |
| Number of interns appointed | 45 | 47 | 50 | 50 | 50 | 50 | 53 | 6.02 | 56 | 59 |
| Number of days spent on training | 5 000 | 5 250 | 5 555 | 5 555 | 5 555 | 5 555 | 5 860 | 5.50 | 6 182 | 6 479 |
| Payments on training by programme | | | | | | | | | | |
| 1. Administration | 809 | 1 666 | 1 239 | 1 308 | 1 308 | 1 308 | 1 753 | 34.02 | 1 278 | 1 341 |
| 2. Integrated Economic Development Services | 1 344 | 286 | 204 | 218 | 218 | 218 | 235 | 7.80 | 248 | 260 |
| 3. Trade and Sector Development | 143 | 120 | 50 | 53 | 53 | 53 | 57 | 7.55 | 60 | 63 |
| 4. Business Regulation and Governance | 250 | 180 | 86 | 93 | 93 | 93 | 100 | 7.53 | 106 | 111 |
| 5. Economic Planning | 125 | 300 | 283 | 297 | 297 | 297 | 315 | 6.06 | 332 | 348 |
| 6. Tourism Arts and Entertainment | 168 | 55 | 82 | 88 | 88 | 88 | 95 | 7.95 | 100 | 105 |
| 7. Skills Development and Innovation | 132 | 257 | 161 | 107 | 107 | 107 | 114 | 6.54 | 120 | 126 |
| Total payments on training | 2 971 | 2 864 | 2 105 | 2 164 | 2 164 | 2 164 | 2 669 | 23.34 | 2 244 | 2 354 |

Reconciliation of structural changes

None.

Annexure A to Vote 12

Table A.1 Specification of receipts

| Receipts R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|---|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Sales of goods and services other than capital assets | 320 | 438 | 483 | 333 | 333 | 392 | 351 | (10.46) | 371 | 388 |
| Sales of scrap, waste, arms and other used current goods (excluding capital assets) | 320 | 438 | 483 | 333 | 333 | 392 | 351 | (10.46) | 371 | 388 |
| Transfers received from | | | 3 603 | | | | | | | |
| Households and non-profit institutions | | | 3 603 | | | | | | | |
| Interest, dividends and rent on land | | 39 | 27 | | | | | | | |
| Interest | | 39 | 27 | | | | | | | |
| Sales of capital assets | 22 | 22 | 19 | | | 18 | | (100.00) | | |
| Other capital assets | 22 | 22 | 19 | | | 18 | | (100.00) | | |
| Financial transactions in assets and liabilities | 717 | 3 925 | 615 | | | 521 | | (100.00) | | |
| Other | 717 | 3 925 | 615 | | | 521 | | (100.00) | | |
| Total departmental receipts | 1 059 | 4 424 | 4 747 | 333 | 333 | 931 | 351 | (62.30) | 371 | 388 |

Annexure A to Vote 12

Table A.2 Summary of payments and estimates by economic classification

| Economic classification R'000 | Outcome | | | Main appro- prietion | | | Medium-term estimate | | | |
|---|--------------------|--------------------|--------------------|----------------------------|---|--------------------------------|--------------------------------------|----------|---------|---------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | 2019/20 | Adjusted appro- prietion 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate | | | |
| | | | | | | | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 218 257 | 221 616 | 232 363 | 277 323 | 232 089 | 231 905 | 270 579 | 16.68 | 310 122 | 320 752 |
| Compensation of employees | 104 660 | 115 365 | 125 927 | 153 156 | 140 529 | 140 529 | 165 221 | 17.57 | 214 375 | 224 344 |
| Salaries and wages | 92 969 | 102 258 | 111 623 | 142 293 | 125 792 | 124 839 | 154 747 | 23.96 | 202 143 | 211 339 |
| Social contributions | 11 691 | 13 107 | 14 304 | 10 863 | 14 737 | 15 690 | 10 474 | (33.24) | 12 232 | 13 005 |
| Goods and services | 113 597 | 106 251 | 106 436 | 124 167 | 91 560 | 91 376 | 105 358 | 15.30 | 95 747 | 96 408 |
| of which | | | | | | | | | | |
| Administrative fees | 264 | 325 | 373 | 335 | 256 | 257 | 253 | (1.56) | 337 | 366 |
| Advertising | 9 551 | 13 018 | 12 892 | 6 796 | 6 745 | 6 610 | 405 | (93.87) | 494 | 461 |
| Minor Assets | 418 | 459 | 155 | 354 | 591 | 707 | 484 | (31.54) | 322 | 327 |
| Audit cost: External | 3 093 | 2 324 | 3 025 | 3 168 | 3 112 | 3 112 | 3 500 | 12.47 | 3 668 | 3 840 |
| Bursaries: Employees | 299 | 352 | 721 | 600 | 600 | 600 | 300 | (50.00) | 314 | 329 |
| Catering: Departmental activities | 1 043 | 1 085 | 1 628 | 1 135 | 1 698 | 1 758 | 628 | (64.28) | 253 | 304 |
| Communication (G&S) | 778 | 890 | 1 099 | 1 914 | 1 091 | 1 091 | 959 | (12.10) | 1 047 | 1 124 |
| Computer services | 9 029 | 6 576 | 2 947 | 5 031 | 6 354 | 6 354 | 6 000 | (5.57) | 5 244 | 3 892 |
| Consultants and professional services: Business and advisory services | 48 111 | 35 616 | 35 153 | 77 629 | 32 135 | 31 720 | 74 639 | 135.31 | 67 379 | 68 315 |
| Legal costs | 93 | | | | 2 | 2 | 2 | | 1 | 1 |
| Contractors | 1 174 | 3 238 | 1 413 | 705 | 809 | 905 | 1 156 | 27.73 | 430 | 459 |
| Agency and support/outourced services | 1 942 | 831 | | | | | 600 | | 419 | 439 |
| Entertainment | 44 | 37 | 57 | 97 | 97 | 98 | 99 | 1.02 | 106 | 117 |
| Fleet services (including government motor transport) | 486 | 513 | 647 | 471 | 725 | 725 | 700 | (3.45) | 102 | 107 |
| Consumable supplies | 310 | 676 | 521 | 432 | 1 087 | 1 090 | 607 | (44.31) | 1 089 | 1 180 |
| Consumable: Stationery, printing and office supplies | 1 004 | 1 012 | 1 096 | 1 239 | 1 034 | 1 035 | 1 131 | 9.28 | 1 066 | 1 101 |
| Operating leases | 557 | 518 | 304 | 231 | 167 | 171 | 65 | (61.99) | 187 | 195 |
| Property payments | 106 | 59 | 1 | | 3 | 3 | 3 | | 3 | 3 |
| Transport provided: Departmental activity | | 25 | 115 | | | | | | | |
| Travel and subsistence | 2 271 | 2 566 | 3 411 | 3 478 | 2 903 | 2 895 | 2 730 | (5.70) | 2 988 | 3 057 |
| Training and development | 30 761 | 32 825 | 36 602 | 17 274 | 27 257 | 27 257 | 9 024 | (66.89) | 8 537 | 8 886 |
| Operating payments | 1 082 | 1 594 | 1 810 | 1 420 | 1 831 | 1 886 | 843 | (55.30) | 675 | 700 |
| Venues and facilities | 551 | 991 | 1 787 | 2 691 | 2 624 | 2 624 | 980 | (62.65) | 818 | 922 |
| Rental and hiring | 630 | 721 | 679 | 167 | 439 | 476 | 250 | (47.48) | 268 | 283 |
| Transfers and subsidies to | 337 424 | 171 579 | 186 573 | 239 487 | 274 677 | 274 839 | 327 886 | 19.30 | 310 714 | 331 171 |
| Provinces and municipalities | | 1 500 | | | 6 589 | 6 589 | 15 195 | 130.61 | 11 004 | 11 532 |
| Municipalities | | 1 500 | | | 6 589 | 6 589 | 15 195 | 130.61 | 11 004 | 11 532 |
| Municipal agencies and funds | | 1 500 | | | 6 589 | 6 589 | 15 195 | 130.61 | 11 004 | 11 532 |
| Departmental agencies and accounts | 204 453 | 124 833 | 148 035 | 190 352 | 203 405 | 203 404 | 215 274 | 5.84 | 219 981 | 238 592 |
| Departmental agencies (non-business entities) | 204 453 | 124 833 | 148 035 | 190 352 | 203 405 | 203 404 | 215 274 | 5.84 | 219 981 | 238 592 |
| Western Cape Trade and Investment Promotion Agency | 74 227 | 76 676 | 92 399 | 116 163 | 129 213 | 129 213 | 172 706 | 33.66 | 179 925 | 196 613 |
| Saldanha Bay IDZ Licencing Company SOC Limited | 130 224 | 48 155 | 55 632 | 74 187 | 74 187 | 74 187 | 42 566 | (42.62) | 40 054 | 41 977 |
| Other | 2 | 2 | 4 | 2 | 5 | 4 | 2 | (50.00) | 2 | 2 |
| Higher education institutions | | | 2 000 | | | | 1 600 | | | |
| Public corporations and private enterprises | 5 950 | 3 530 | 7 877 | 9 000 | 12 702 | 12 702 | 16 976 | 33.65 | 4 427 | 4 635 |
| Public corporations | 3 000 | | | 5 000 | | | 410 | | | |
| Other transfers to public corporations | 3 000 | | | 5 000 | | | 410 | | | |
| Private enterprises | 2 950 | 3 530 | 7 877 | 4 000 | 12 702 | 12 702 | 16 566 | 30.42 | 4 427 | 4 635 |
| Other transfers to private enterprises | 2 950 | 3 530 | 7 877 | 4 000 | 12 702 | 12 702 | 16 566 | 30.42 | 4 427 | 4 635 |
| Non-profit institutions | 117 866 | 30 611 | 17 374 | 17 375 | 28 905 | 28 905 | 18 059 | (37.52) | 13 955 | 14 623 |
| Households | 9 155 | 11 105 | 11 287 | 22 760 | 23 076 | 23 239 | 60 782 | 161.55 | 61 347 | 61 789 |
| Social benefits | 170 | 91 | 124 | | 443 | 191 | | (100.00) | | |
| Other transfers to households | 8 985 | 11 014 | 11 163 | 22 760 | 22 633 | 23 048 | 60 782 | 163.72 | 61 347 | 61 789 |

Annexure A to Vote 12

Table A.2 Summary of payments and estimates by economic classification (continued)

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change | | | |
| | 2016/17 | 2017/18 | 2018/19 | appropriation | appropriation | estimate | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Payments for capital assets | 3 528 | 5 997 | 5 387 | 6 557 | 4 440 | 4 411 | 6 146 | 39.33 | 6 288 | 6 584 |
| Machinery and equipment | 3 516 | 5 348 | 4 972 | 6 055 | 4 319 | 4 290 | 6 146 | 43.26 | 6 288 | 6 584 |
| Transport equipment | 1 773 | 2 007 | 2 835 | 2 536 | 2 105 | 2 006 | 2 000 | (0.30) | 2 096 | 2 195 |
| Other machinery and equipment | 1 743 | 3 341 | 2 137 | 3 519 | 2 214 | 2 284 | 4 146 | 81.52 | 4 192 | 4 389 |
| Software and other intangible assets | 12 | 649 | 415 | 502 | 121 | 121 | | (100.00) | | |
| Payments for financial assets | 176 | 111 | 73 | | 57 | 108 | | (100.00) | | |
| Total economic classification | 559 385 | 399 303 | 424 396 | 523 367 | 511 263 | 511 263 | 604 611 | 18.26 | 627 124 | 658 507 |

Annexure A to Vote 12

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|----------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 49 421 | 53 456 | 53 356 | 61 517 | 56 565 | 56 564 | 61 810 | 9.27 | 62 788 | 65 939 |
| Compensation of employees | 33 492 | 36 324 | 40 930 | 44 223 | 39 672 | 39 672 | 45 510 | 14.72 | 48 722 | 51 212 |
| Salaries and wages | 29 455 | 31 849 | 35 662 | 40 077 | 35 388 | 34 945 | 41 183 | 17.85 | 43 953 | 46 131 |
| Social contributions | 4 037 | 4 475 | 5 268 | 4 146 | 4 284 | 4 727 | 4 327 | (8.46) | 4 769 | 5 081 |
| Goods and services | 15 929 | 17 132 | 12 426 | 17 294 | 16 893 | 16 892 | 16 300 | (3.50) | 14 066 | 14 727 |
| of which | | | | | | | | | | |
| Administrative fees | 113 | 55 | 176 | 111 | 81 | 81 | 69 | (14.81) | 134 | 141 |
| Advertising | 6 960 | 8 104 | 467 | 2 583 | 3 762 | 3 762 | 38 | (98.99) | 106 | 52 |
| Minor Assets | 66 | 305 | 145 | 251 | 480 | 480 | 435 | (9.38) | 291 | 294 |
| Audit cost: External | 3 093 | 2 324 | 3 025 | 3 168 | 3 112 | 3 112 | 3 500 | 12.47 | 3 668 | 3 840 |
| Bursaries: Employees | 299 | 352 | 721 | 600 | 600 | 600 | 300 | (50.00) | 314 | 329 |
| Catering: Departmental activities | 110 | 192 | 122 | 152 | 194 | 199 | 58 | (70.85) | 69 | 107 |
| Communication (G&S) | 262 | 377 | 484 | 329 | 421 | 421 | 208 | (50.59) | 351 | 389 |
| Computer services | 926 | 1 088 | 1 070 | 51 | 617 | 617 | 3 000 | 386.22 | 3 244 | 3 392 |
| Consultants and professional services: Business and advisory services | 163 | 114 | 445 | 5 539 | 1 190 | 1 190 | 3 800 | 219.33 | 943 | 988 |
| Legal costs | 64 | | | | 2 | 2 | 2 | | 1 | 1 |
| Contractors | 110 | 323 | 410 | 85 | 375 | 375 | 336 | (10.40) | 95 | 108 |
| Agency and support/outsourced services | | 41 | | | | | | | | |
| Entertainment | 15 | 6 | 18 | 12 | 12 | 13 | 15 | 15.38 | 17 | 21 |
| Fleet services (including government motor transport) | 486 | 513 | 647 | 471 | 725 | 725 | 700 | (3.45) | 102 | 107 |
| Consumable supplies | 106 | 440 | 372 | 217 | 634 | 634 | 487 | (23.19) | 959 | 1 031 |
| Consumable: Stationery, printing and office supplies | 423 | 534 | 411 | 351 | 316 | 316 | 359 | 13.61 | 392 | 398 |
| Operating leases | 178 | 163 | 112 | 70 | 48 | 48 | | (100.00) | 78 | 82 |
| Property payments | 104 | | | | | | | | | |
| Travel and subsistence | 398 | 366 | 876 | 884 | 571 | 563 | 370 | (34.28) | 441 | 434 |
| Training and development | 1 077 | 879 | 1 198 | 776 | 2 018 | 2 018 | 1 766 | (12.49) | 1 741 | 1 777 |
| Operating payments | 562 | 749 | 1 190 | 997 | 1 014 | 1 014 | 357 | (64.79) | 535 | 561 |
| Venues and facilities | 59 | 188 | 289 | 630 | 462 | 462 | 250 | (45.89) | 317 | 392 |
| Rental and hiring | 355 | 19 | 248 | 17 | 259 | 260 | 250 | (3.85) | 268 | 283 |
| Transfers and subsidies to | 35 | 57 | 43 | 2 | 43 | 44 | 2 | (95.45) | 2 | 2 |
| Departmental agencies and accounts | 3 | 3 | 4 | 2 | 5 | 4 | 2 | (50.00) | 2 | 2 |
| Departmental agencies (non-business entities) | 3 | 3 | 4 | 2 | 5 | 4 | 2 | (50.00) | 2 | 2 |
| Other | 2 | 3 | 4 | 2 | 5 | 4 | 2 | (50.00) | 2 | 2 |
| Households | 32 | 54 | 39 | | 38 | 40 | | (100.00) | | |
| Social benefits | 32 | 54 | 39 | | 1 | 3 | | (100.00) | | |
| Other transfers to households | | | | | 37 | 37 | | (100.00) | | |
| Payments for capital assets | 2 125 | 4 500 | 4 189 | 6 036 | 3 940 | 3 930 | 6 122 | 55.78 | 6 288 | 6 584 |
| Machinery and equipment | 2 123 | 4 500 | 4 189 | 6 036 | 3 940 | 3 930 | 6 122 | 55.78 | 6 288 | 6 584 |
| Transport equipment | 1 572 | 2 005 | 2 185 | 2 536 | 2 105 | 2 006 | 2 000 | (0.30) | 2 096 | 2 195 |
| Other machinery and equipment | 551 | 2 495 | 2 004 | 3 500 | 1 835 | 1 924 | 4 122 | 114.24 | 4 192 | 4 389 |
| Software and other intangible assets | 2 | | | | | | | | | |
| Payments for financial assets | 75 | 54 | 65 | | 57 | 67 | | (100.00) | | |
| Total economic classification | 51 656 | 58 067 | 57 653 | 67 555 | 60 605 | 60 605 | 67 934 | 6.45 | 69 078 | 72 525 |

Annexure A to Vote 12

Table A.2.2 Payments and estimates by economic classification – Programme 2: Integrated Economic Development Services

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|--------------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 29 016 | 30 091 | 32 962 | 54 364 | 33 512 | 33 502 | 59 181 | 76.65 | 76 420 | 80 651 |
| Compensation of employees | 16 184 | 17 602 | 18 351 | 22 740 | 20 309 | 20 309 | 28 517 | 40.42 | 47 297 | 49 717 |
| Salaries and wages | 14 324 | 15 545 | 16 216 | 21 554 | 17 941 | 17 941 | 27 124 | 51.18 | 45 582 | 47 892 |
| Social contributions | 1 860 | 2 057 | 2 135 | 1 186 | 2 368 | 2 368 | 1 393 | (41.17) | 1 715 | 1 825 |
| Goods and services | 12 832 | 12 489 | 14 611 | 31 624 | 13 203 | 13 193 | 30 664 | 132.43 | 29 123 | 30 934 |
| of which | | | | | | | | | | |
| Administrative fees | 38 | 49 | 46 | 58 | 38 | 38 | 34 | (10.53) | 35 | 37 |
| Advertising | 734 | 174 | 434 | 112 | 379 | 379 | 150 | (60.42) | 157 | 165 |
| Minor Assets | 19 | 112 | | 12 | 12 | 12 | 5 | (58.33) | 5 | 5 |
| Catering: Departmental activities | 542 | 686 | 1 074 | 234 | 272 | 325 | 49 | (84.92) | 51 | 54 |
| Communication (G&S) | 100 | 104 | 116 | 124 | 108 | 108 | 146 | 35.19 | 153 | 161 |
| Computer services | 4 | 599 | 394 | | 6 | 6 | | (100.00) | | |
| Consultants and professional services: Business and advisory services | 7 450 | 6 130 | 8 899 | 25 815 | 7 154 | 6 979 | 28 444 | 307.57 | 27 321 | 29 047 |
| Legal costs | 29 | | | | | | | | | |
| Contractors | 1 010 | 845 | 255 | 350 | 293 | 342 | 520 | 52.05 | 335 | 351 |
| Agency and support/outsourced services | 470 | 154 | | | | | | | | |
| Entertainment | 17 | 17 | 11 | 21 | 21 | 21 | 24 | 14.29 | 24 | 27 |
| Consumable supplies | 51 | 48 | 28 | 29 | 149 | 149 | 36 | (75.84) | 38 | 40 |
| Consumable: Stationery, printing and office supplies | 198 | 113 | 196 | 141 | 143 | 143 | 126 | (11.89) | 132 | 137 |
| Operating leases | 48 | 48 | 24 | 51 | 51 | 51 | | (100.00) | | |
| Travel and subsistence | 496 | 571 | 613 | 395 | 404 | 404 | 378 | (6.44) | 397 | 414 |
| Training and development | 965 | 1 315 | 1 396 | 2 982 | 2 644 | 2 644 | 718 | (72.84) | 439 | 459 |
| Operating payments | 66 | 171 | 125 | 20 | 33 | 81 | 34 | (58.02) | 36 | 37 |
| Venues and facilities | 357 | 651 | 614 | 1 130 | 1 346 | 1 346 | | (100.00) | | |
| Rental and hiring | 238 | 702 | 386 | 150 | 150 | 165 | | (100.00) | | |
| Transfers and subsidies to | 12 375 | 6 285 | 13 122 | 14 000 | 34 928 | 34 928 | 19 509 | (44.15) | 4 427 | 4 635 |
| Provinces and municipalities | | | | | 6 100 | 6 100 | 1 110 | (81.80) | | |
| Municipalities | | | | | 6 100 | 6 100 | 1 110 | (81.80) | | |
| Municipal agencies and funds | | | | | 6 100 | 6 100 | 1 110 | (81.80) | | |
| Departmental agencies and accounts | 2 900 | | | | | | | | | |
| Departmental agencies (non-business entities) | 2 900 | | | | | | | | | |
| Western Cape Trade and Investment Promotion Agency | 2 900 | | | | | | | | | |
| Higher education institutions | | | | | | | 1 600 | | | |
| Public corporations and private enterprises | 5 950 | 3 530 | 7 877 | 9 000 | 11 952 | 11 952 | 11 976 | 0.20 | 4 427 | 4 635 |
| Public corporations | 3 000 | | | 5 000 | | | 410 | | | |
| Other transfers to public corporations | 3 000 | | | 5 000 | | | 410 | | | |
| Private enterprises | 2 950 | 3 530 | 7 877 | 4 000 | 11 952 | 11 952 | 11 566 | (3.23) | 4 427 | 4 635 |
| Other transfers to private enterprises | 2 950 | 3 530 | 7 877 | 4 000 | 11 952 | 11 952 | 11 566 | (3.23) | 4 427 | 4 635 |
| Non-profit institutions | 1 500 | 2 000 | 5 000 | 5 000 | 16 530 | 16 530 | 4 823 | (70.82) | | |
| Households | 2 025 | 755 | 245 | | 346 | 346 | | (100.00) | | |
| Social benefits | | | 26 | | 346 | 6 | | (100.00) | | |
| Other transfers to households | 2 025 | 755 | 219 | | | 340 | | (100.00) | | |
| Payments for capital assets | 256 | 783 | 66 | 1 | | 1 | | (100.00) | | |
| Machinery and equipment | 255 | 783 | 66 | 1 | | 1 | | (100.00) | | |
| Other machinery and equipment | 255 | 783 | 66 | 1 | | 1 | | (100.00) | | |
| Software and other intangible assets | 1 | | | | | | | | | |
| Payments for financial assets | 14 | 15 | | | | 9 | | (100.00) | | |
| Total economic classification | 41 661 | 37 174 | 46 150 | 68 365 | 68 440 | 68 440 | 78 690 | 14.98 | 80 847 | 85 286 |

Annexure A to Vote 12

Table A.2.3 Payments and estimates by economic classification – Programme 3: Trade and Sector Development

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|----------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 14 119 | 9 829 | 9 491 | 16 071 | 15 125 | 15 122 | 22 781 | 50.65 | 29 257 | 30 700 |
| Compensation of employees | 9 533 | 7 334 | 8 321 | 12 841 | 12 096 | 12 096 | 17 191 | 42.12 | 23 817 | 25 074 |
| Salaries and wages | 8 386 | 6 273 | 7 312 | 10 707 | 10 263 | 10 263 | 16 262 | 58.45 | 22 612 | 23 792 |
| Social contributions | 1 147 | 1 061 | 1 009 | 2 134 | 1 833 | 1 833 | 929 | (49.32) | 1 205 | 1 282 |
| Goods and services | 4 586 | 2 495 | 1 170 | 3 230 | 3 029 | 3 026 | 5 590 | 84.73 | 5 440 | 5 626 |
| of which | | | | | | | | | | |
| Administrative fees | 13 | 15 | 21 | 19 | 13 | 14 | 30 | 114.29 | 31 | 33 |
| Advertising | 2 | 40 | 71 | 59 | 59 | 59 | | (100.00) | | |
| Minor Assets | 3 | 12 | 1 | 36 | 9 | 9 | | (100.00) | | |
| Catering: Departmental activities | 4 | 9 | 26 | 6 | 113 | 120 | 370 | 208.33 | 26 | 27 |
| Communication (G&S) | 70 | 65 | 65 | 86 | 86 | 86 | 80 | (6.98) | 84 | 88 |
| Consultants and professional services: Business and advisory services | 4 187 | 2 029 | 361 | 1 942 | 1 642 | 1 592 | 4 123 | 158.98 | 4 644 | 4 792 |
| Contractors | | 16 | 85 | | | 36 | | (100.00) | | |
| Entertainment | | 2 | 6 | 18 | 14 | 14 | 7 | (50.00) | 7 | 8 |
| Consumable supplies | 10 | 18 | 33 | 18 | 34 | 37 | 24 | (35.14) | 25 | 26 |
| Consumable: Stationery, printing and office supplies | 52 | 35 | 105 | 153 | 77 | 77 | 106 | 37.66 | 111 | 116 |
| Operating leases | 16 | 5 | | | | | | | | |
| Travel and subsistence | 184 | 208 | 335 | 620 | 636 | 636 | 457 | (28.14) | 349 | 401 |
| Training and development | 9 | 12 | 9 | 103 | 53 | 53 | 20 | (62.26) | 55 | 22 |
| Operating payments | 19 | 29 | 30 | 170 | 80 | 80 | 73 | (8.75) | 3 | 3 |
| Venues and facilities | | | 22 | | 213 | 213 | 300 | 40.85 | 105 | 110 |
| Rental and hiring | 17 | | | | | | | | | |
| Transfers and subsidies to | 41 413 | 39 695 | 37 700 | 47 500 | 48 258 | 48 258 | 74 956 | 55.32 | 77 235 | 85 765 |
| Departmental agencies and accounts | 28 417 | 34 020 | 37 700 | 47 500 | 47 500 | 47 500 | 74 956 | 57.80 | 77 235 | 85 765 |
| Departmental agencies (non-business entities) | 28 417 | 34 020 | 37 700 | 47 500 | 47 500 | 47 500 | 74 956 | 57.80 | 77 235 | 85 765 |
| Western Cape Trade and Investment Promotion Agency | 28 417 | 34 020 | 37 700 | 47 500 | 47 500 | 47 500 | 74 956 | 57.80 | 77 235 | 85 765 |
| Other | | | | | | | | | | |
| Public corporations and private enterprises | | | | | 750 | 750 | | (100.00) | | |
| Private enterprises | | | | | 750 | 750 | | (100.00) | | |
| Other transfers to private enterprises | | | | | 750 | 750 | | (100.00) | | |
| Non-profit institutions | 12 996 | 5 675 | | | | | | | | |
| Households | | | | | 8 | 8 | | (100.00) | | |
| Social benefits | | | | | 8 | 8 | | (100.00) | | |
| Payments for capital assets | 26 | 4 | 13 | | 300 | 300 | | (100.00) | | |
| Machinery and equipment | 24 | 4 | 7 | | 300 | 300 | | (100.00) | | |
| Transport equipment | 24 | | | | | | | | | |
| Other machinery and equipment | | 4 | 7 | | 300 | 300 | | (100.00) | | |
| Software and other intangible assets | 2 | | 6 | | | | | | | |
| Payments for financial assets | 33 | 14 | | | | 3 | | (100.00) | | |
| Total economic classification | 55 591 | 49 542 | 47 204 | 63 571 | 63 683 | 63 683 | 97 737 | 53.47 | 106 492 | 116 465 |

Annexure A to Vote 12

Table A.2.4 Payments and estimates by economic classification – Programme 4: Business Regulation and Governance

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|--------------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 10 361 | 10 591 | 9 024 | 9 900 | 9 150 | 9 150 | 8 614 | (5.86) | 8 914 | 9 248 |
| Compensation of employees | 8 033 | 7 759 | 7 419 | 7 700 | 6 950 | 6 950 | 6 924 | (0.37) | 7 342 | 7 602 |
| Salaries and wages | 7 074 | 6 805 | 6 482 | 6 980 | 6 230 | 5 977 | 6 154 | 2.96 | 6 520 | 6 726 |
| Social contributions | 959 | 954 | 937 | 720 | 720 | 973 | 770 | (20.86) | 822 | 876 |
| Goods and services | 2 328 | 2 832 | 1 605 | 2 200 | 2 200 | 2 200 | 1 690 | (23.18) | 1 572 | 1 646 |
| of which | | | | | | | | | | |
| Administrative fees | 16 | 23 | 35 | 22 | 11 | 11 | 10 | (9.09) | 10 | 11 |
| Advertising | 300 | 992 | 652 | | 1 201 | 1 066 | 197 | (81.52) | 206 | 216 |
| Minor Assets | 13 | | 1 | 21 | 46 | 162 | | (100.00) | | |
| Catering: Departmental activities | 11 | | 4 | | 20 | 26 | 20 | (23.08) | 21 | 22 |
| Communication (G&S) | 80 | 79 | 72 | 59 | 66 | 66 | 63 | (4.55) | 66 | 69 |
| Computer services | | 318 | | | | | | | | |
| Consultants and professional services: Business and advisory services | | | | 1 600 | 557 | 557 | 500 | (10.23) | 524 | 549 |
| Contractors | | 299 | 291 | | | | | | | |
| Agency and support/outsourced services | 1 472 | 636 | | | | | 600 | | 419 | 439 |
| Consumable supplies | 4 | 1 | 4 | | 3 | 3 | 2 | (33.33) | 2 | 2 |
| Consumable: Stationery, printing and office supplies | 25 | 18 | 15 | | 1 | 2 | 20 | 900.00 | 21 | 22 |
| Operating leases | 67 | 57 | 34 | | | | | | | |
| Property payments | 2 | 2 | 1 | | 3 | 3 | 3 | | 3 | 3 |
| Travel and subsistence | 222 | 272 | 435 | 275 | 160 | 160 | 160 | | 180 | 187 |
| Training and development | | 17 | 4 | 70 | 50 | 50 | 50 | | 52 | 55 |
| Operating payments | 116 | 118 | 21 | 153 | 53 | 54 | 53 | (1.85) | 56 | 58 |
| Rental and hiring | | | 5 | | | 11 | | (100.00) | | |
| Transfers and subsidies to | | 7 | | | | | | | | |
| Households | | 7 | | | | | | | | |
| Social benefits | | 7 | | | | | | | | |
| Payments for capital assets | 70 | 2 | 660 | | | | 10 | | | |
| Machinery and equipment | 68 | 2 | 660 | | | | 10 | | | |
| Transport equipment | | 2 | 650 | | | | | | | |
| Other machinery and equipment | 68 | | 10 | | | | 10 | | | |
| Software and other intangible assets | 2 | | | | | | | | | |
| Payments for financial assets | 48 | | | | | | | | | |
| Total economic classification | 10 479 | 10 600 | 9 684 | 9 900 | 9 150 | 9 150 | 8 624 | (5.75) | 8 914 | 9 248 |

Annexure A to Vote 12

Table A.2.5 Payments and estimates by economic classification – Programme 5: Economic Planning

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|---------|---------|---------|---------|----------|---------|--------------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 62 678 | 56 234 | 57 882 | 78 954 | 61 432 | 61 431 | 80 627 | 31.25 | 81 778 | 80 772 |
| Compensation of employees | 19 153 | 25 120 | 27 019 | 40 055 | 36 305 | 36 305 | 39 786 | 9.59 | 47 013 | 48 584 |
| Salaries and wages | 17 318 | 22 492 | 24 105 | 38 636 | 32 929 | 32 672 | 38 139 | 16.73 | 45 208 | 46 662 |
| Social contributions | 1 835 | 2 628 | 2 914 | 1 419 | 3 376 | 3 633 | 1 647 | (54.67) | 1 805 | 1 922 |
| Goods and services | 43 525 | 31 114 | 30 863 | 38 899 | 25 127 | 25 126 | 40 841 | 62.54 | 34 765 | 32 188 |
| of which | | | | | | | | | | |
| Administrative fees | 46 | 35 | 57 | 97 | 82 | 82 | 79 | (3.66) | 97 | 100 |
| Advertising | 1 080 | 344 | 4 484 | 404 | 604 | 604 | | (100.00) | 4 | 6 |
| Minor Assets | 315 | 27 | 8 | 24 | 34 | 34 | 44 | 29.41 | 26 | 28 |
| Catering: Departmental activities | 33 | 59 | 85 | 63 | 339 | 328 | 51 | (84.45) | 47 | 50 |
| Communication (G&S) | 141 | 154 | 174 | 143 | 202 | 202 | 226 | 11.88 | 153 | 167 |
| Computer services | 4 520 | 4 310 | 1 394 | 4 700 | 5 700 | 5 700 | 3 000 | (47.37) | 2 000 | 500 |
| Consultants and professional services: Business and advisory services | 36 218 | 24 229 | 22 922 | 32 116 | 16 390 | 16 390 | 36 140 | 120.50 | 30 982 | 29 834 |
| Contractors | | 37 | 2 | | 14 | 14 | | (100.00) | | |
| Entertainment | 7 | 11 | 18 | 34 | 36 | 36 | 29 | (19.44) | 25 | 26 |
| Consumable supplies | 65 | 81 | 28 | 48 | 148 | 148 | 30 | (79.73) | 33 | 44 |
| Consumable: Stationery, printing and office supplies | 108 | 169 | 132 | 275 | 208 | 208 | 358 | 72.12 | 258 | 266 |
| Operating leases | 115 | 95 | 49 | 34 | | | | | 34 | 36 |
| Property payments | | 57 | | | | | | | | |
| Travel and subsistence | 422 | 617 | 561 | 729 | 616 | 616 | 602 | (2.27) | 842 | 859 |
| Training and development | 112 | 519 | 514 | 143 | 557 | 557 | 188 | (66.25) | 180 | 190 |
| Operating payments | 246 | 365 | 73 | 9 | 71 | 77 | 74 | (3.90) | 12 | 2 |
| Venues and facilities | 80 | 5 | 352 | 80 | 106 | 106 | 20 | (81.13) | 72 | 80 |
| Rental and hiring | 17 | | 10 | | 20 | 24 | | (100.00) | | |
| Transfers and subsidies to | 232 988 | 73 072 | 76 339 | 110 299 | 123 354 | 123 355 | 91 240 | (26.03) | 91 396 | 95 782 |
| Departmental agencies and accounts | 133 159 | 50 135 | 63 955 | 97 924 | 110 974 | 110 974 | 78 004 | (29.71) | 77 441 | 81 159 |
| Departmental agencies (non-business entities) | 133 159 | 50 135 | 63 955 | 97 924 | 110 974 | 110 974 | 78 004 | (29.71) | 77 441 | 81 159 |
| Western Cape Trade and Investment Promotion Agency | 2 935 | 1 980 | 8 323 | 23 737 | 36 787 | 36 787 | 35 438 | (3.67) | 37 387 | 39 182 |
| Saldanha Bay IDZ Licencing Company SOC Limited | 130 224 | 48 155 | 55 632 | 74 187 | 74 187 | 74 187 | 42 566 | (42.62) | 40 054 | 41 977 |
| Non-profit institutions | 99 829 | 22 936 | 12 374 | 12 375 | 12 375 | 12 375 | 13 236 | 6.96 | 13 955 | 14 623 |
| Households | | 1 | 10 | | 5 | 6 | | (100.00) | | |
| Social benefits | | 1 | 10 | | 5 | 6 | | (100.00) | | |
| Payments for capital assets | 469 | 34 | 22 | 18 | 139 | 119 | | (100.00) | | |
| Machinery and equipment | 467 | 34 | 22 | 16 | 77 | 57 | | (100.00) | | |
| Transport equipment | 177 | | | | | | | | | |
| Other machinery and equipment | 290 | 34 | 22 | 16 | 77 | 57 | | (100.00) | | |
| Software and other intangible assets | 2 | | | 2 | 62 | 62 | | (100.00) | | |
| Payments for financial assets | | 10 | 1 | | | 20 | | (100.00) | | |
| Total economic classification | 296 135 | 129 350 | 134 244 | 189 271 | 184 925 | 184 925 | 171 867 | (7.06) | 173 174 | 176 554 |

Annexure A to Vote 12

Table A.2.6 Payments and estimates by economic classification – Programme 6: Tourism, Arts and Entertainment

| Economic classification R'000 | Outcome | | | | | | Medium-term estimate | | | |
|---|--------------------|--------------------|--------------------|--------------------------------------|--|--------------------------------|---|----------|---------|---------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | Main appro- piation 2019/20 | Adjusted appro- piation 2019/20 | Revised estimate 2019/20 | % Change from Revised estimate 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| | | | | | | | | | | |
| Current payments | 9 173 | 11 179 | 12 902 | 15 226 | 14 847 | 14 678 | 14 717 | 0.27 | 23 873 | 25 089 |
| Compensation of employees | 7 261 | 7 148 | 8 774 | 8 284 | 9 014 | 9 014 | 12 363 | 37.15 | 21 406 | 22 506 |
| Salaries and wages | 6 413 | 6 300 | 7 786 | 7 584 | 7 992 | 7 992 | 11 612 | 45.30 | 20 316 | 21 349 |
| Social contributions | 848 | 848 | 988 | 700 | 1 022 | 1 022 | 751 | (26.52) | 1 090 | 1 157 |
| Goods and services | 1 912 | 4 031 | 4 128 | 6 942 | 5 833 | 5 664 | 2 354 | (58.44) | 2 467 | 2 583 |
| of which | | | | | | | | | | |
| Administrative fees | 21 | 129 | 15 | 12 | 12 | 12 | 12 | | 12 | 13 |
| Advertising | 200 | 71 | 1 284 | 690 | 440 | 440 | 20 | (95.45) | 21 | 22 |
| Minor Assets | 2 | 3 | | | | | | | | |
| Catering: Departmental activities | 71 | 10 | 46 | 130 | 258 | 258 | 60 | (76.74) | 10 | 11 |
| Communication (G&S) | 57 | 53 | 97 | 44 | 75 | 75 | 60 | (20.00) | 63 | 66 |
| Computer services | | | 89 | 280 | 31 | 31 | | (100.00) | | |
| Consultants and professional services: Business and advisory services | 93 | 888 | 1 066 | 4 090 | 2 645 | 2 455 | 854 | (65.21) | 2 150 | 2 252 |
| Contractors | 54 | 1 718 | 217 | 140 | 47 | 58 | 300 | 417.24 | | |
| Entertainment | 1 | | 1 | 2 | 2 | 2 | 2 | | 2 | 2 |
| Consumable supplies | 50 | 24 | 44 | 94 | 87 | 87 | 4 | (95.40) | 4 | 4 |
| Consumable: Stationery, printing and office supplies | 98 | 103 | 115 | 173 | 143 | 143 | 20 | (86.01) | 21 | 22 |
| Operating leases | 109 | 93 | 31 | 40 | 2 | 6 | 25 | 316.67 | 26 | 27 |
| Travel and subsistence | 289 | 278 | 311 | 125 | 147 | 147 | 175 | 19.05 | 133 | 138 |
| Training and development | 837 | 504 | 584 | 970 | 1 045 | 1 045 | 474 | (54.64) | | |
| Operating payments | 25 | 67 | 72 | 22 | 495 | 495 | 248 | (49.90) | 25 | 26 |
| Venues and facilities | 5 | 90 | 140 | 130 | 394 | 394 | 100 | (74.62) | | |
| Rental and hiring | | | 16 | | 10 | 16 | | (100.00) | | |
| Transfers and subsidies to | 40 089 | 42 194 | 46 417 | 44 926 | 45 293 | 45 453 | 80 897 | 77.98 | 75 783 | 82 649 |
| Provinces and municipalities | | 1 500 | | | 325 | 325 | 13 585 | 4080.00 | 10 480 | 10 983 |
| Municipalities | | 1 500 | | | 325 | 325 | 13 585 | 4080.00 | 10 480 | 10 983 |
| Municipal agencies and funds | | 1 500 | | | 325 | 325 | 13 585 | 4080.00 | 10 480 | 10 983 |
| Departmental agencies and accounts | 39 974 | 40 675 | 46 376 | 44 926 | 44 926 | 44 926 | 62 312 | 38.70 | 65 303 | 71 666 |
| Departmental agencies (non-business entities) | 39 974 | 40 675 | 46 376 | 44 926 | 44 926 | 44 926 | 62 312 | 38.70 | 65 303 | 71 666 |
| Western Cape Trade and Investment Promotion Agency | 39 974 | 40 676 | 46 376 | 44 926 | 44 926 | 44 926 | 62 312 | 38.70 | 65 303 | 71 666 |
| Other | | (1) | | | | | | | | |
| Public corporations and private enterprises | | | | | | | 5 000 | | | |
| Private enterprises | | | | | | | 5 000 | | | |
| Other transfers to private enterprises | | | | | | | 5 000 | | | |
| Households | 115 | 19 | 41 | | 42 | 202 | | (100.00) | | |
| Social benefits | 115 | | 41 | | 42 | 127 | | (100.00) | | |
| Other transfers to households | | 19 | | | | 75 | | (100.00) | | |
| Payments for capital assets | 76 | 20 | 13 | 2 | 2 | 2 | | (100.00) | | |
| Machinery and equipment | 75 | 20 | 13 | 2 | 2 | 2 | | (100.00) | | |
| Other machinery and equipment | 75 | 20 | 13 | 2 | 2 | 2 | | (100.00) | | |
| Software and other intangible assets | 1 | | | | | | | | | |
| Payments for financial assets | 3 | 4 | 7 | | | 9 | | (100.00) | | |
| Total economic classification | 49 341 | 53 397 | 59 339 | 60 154 | 60 142 | 60 142 | 95 614 | 58.98 | 99 656 | 107 738 |

Annexure A to Vote 12

Table A.2.7 Payments and estimates by economic classification – Programme 7: Skills Development and Innovation

| Economic classification R'000 | Outcome | | | Main appro- priation 2019/20 | Adjusted appro- priation 2019/20 | Revised estimate 2019/20 | Medium-term estimate | | | |
|---|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---|----------|---------|---------|
| | Audited 2016/17 | Audited 2017/18 | Audited 2018/19 | | | | % Change from Revised estimate 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Current payments | 43 489 | 50 236 | 56 746 | 41 291 | 41 458 | 41 458 | 22 849 | (44.89) | 27 092 | 28 353 |
| Compensation of employees | 11 004 | 14 078 | 15 113 | 17 313 | 16 183 | 16 183 | 14 930 | (7.74) | 18 778 | 19 649 |
| Salaries and wages | 9 999 | 12 994 | 14 060 | 16 755 | 15 049 | 15 049 | 14 273 | (5.16) | 17 952 | 18 787 |
| Social contributions | 1 005 | 1 084 | 1 053 | 558 | 1 134 | 1 134 | 657 | (42.06) | 826 | 862 |
| Goods and services | 32 485 | 36 158 | 41 633 | 23 978 | 25 275 | 25 275 | 7 919 | (68.67) | 8 314 | 8 704 |
| <i>of which</i> | | | | | | | | | | |
| Administrative fees | 17 | 19 | 23 | 16 | 19 | 19 | 19 | | 18 | 31 |
| Advertising | 275 | 3 293 | 5 500 | 2 948 | 300 | 300 | | (100.00) | | |
| Minor Assets | | | | 10 | 10 | 10 | | (100.00) | | |
| Catering: Departmental activities | 272 | 129 | 271 | 550 | 502 | 502 | 20 | (96.02) | 29 | 33 |
| Communication (G&S) | 68 | 58 | 91 | 129 | 133 | 133 | 176 | 32.33 | 177 | 184 |
| Computer services | 3 579 | 261 | | | | | | | | |
| Consultants and professional services: Business and advisory services | | 2 226 | 1 460 | 6 527 | 2 557 | 2 557 | 778 | (69.57) | 815 | 853 |
| Contractors | | | 153 | 130 | 80 | 80 | | (100.00) | | |
| Entertainment | 4 | 1 | 3 | 10 | 10 | 10 | 20 | 100.00 | 29 | 31 |
| Consumable supplies | 24 | 64 | 12 | 26 | 32 | 32 | 24 | (25.00) | 28 | 33 |
| Consumable: Stationery, printing and office supplies | 100 | 40 | 122 | 146 | 146 | 146 | 142 | (2.74) | 131 | 140 |
| Operating leases | 24 | 57 | 54 | 36 | 66 | 66 | 40 | (39.39) | 49 | 50 |
| Transport provided: Departmental activity | | 25 | 115 | | | | | | | |
| Travel and subsistence | 260 | 254 | 280 | 450 | 369 | 369 | 588 | 59.35 | 646 | 624 |
| Training and development | 27 761 | 29 579 | 32 897 | 12 230 | 20 890 | 20 890 | 5 808 | (72.20) | 6 070 | 6 383 |
| Operating payments | 48 | 95 | 299 | 49 | 85 | 85 | 4 | (95.29) | 8 | 13 |
| Venues and facilities | 50 | 57 | 339 | 721 | 76 | 76 | 300 | 294.74 | 314 | 329 |
| Rental and hiring | 3 | | 14 | | | | | | | |
| Transfers and subsidies to | 10 524 | 10 269 | 12 952 | 22 760 | 22 801 | 22 801 | 61 282 | 168.77 | 61 871 | 62 338 |
| Provinces and municipalities | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Municipalities | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Municipal agencies and funds | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Higher education institutions | | | 2 000 | | | | | | | |
| Non-profit institutions | 3 541 | | | | | | | | | |
| Households | 6 983 | 10 269 | 10 952 | 22 760 | 22 637 | 22 637 | 60 782 | 168.51 | 61 347 | 61 789 |
| Social benefits | 23 | 29 | 8 | | 41 | 41 | | (100.00) | | |
| Other transfers to households | 6 960 | 10 240 | 10 944 | 22 760 | 22 596 | 22 596 | 60 782 | 168.99 | 61 347 | 61 789 |
| Payments for capital assets | 506 | 654 | 424 | 500 | 59 | 59 | 14 | (76.27) | | |
| Machinery and equipment | 504 | 5 | 15 | | | | 14 | | | |
| Other machinery and equipment | 504 | 5 | 15 | | | | 14 | | | |
| Software and other intangible assets | 2 | 649 | 409 | 500 | 59 | 59 | | (100.00) | | |
| Payments for financial assets | 3 | 14 | | | | | | | | |
| Total economic classification | 54 522 | 61 173 | 70 122 | 64 551 | 64 318 | 64 318 | 84 145 | 30.83 | 88 963 | 90 691 |

Annexure A to Vote 12

Table A.3.1 Details on public entities – Name of Public Entity: Western Cape Tourism, Trade and Investment Promotion Agency

| R thousand | Audited outcome | | Actual outcome | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates | | |
|---|-----------------|---------|----------------|--------------------|------------------------|------------------|-----------------------|---------|---------|
| | 2016/17 | 2017/18 | 2018/19 | | 2019/20 | | 2020/21 | 2021/22 | 2022/23 |
| Revenue | | | | | | | | | |
| Non-tax revenue | 86 564 | 119 156 | 116 298 | 158 117 | 158 117 | 158 117 | 206 096 | 209 475 | 226 751 |
| Sale of goods and services other than capital assets | 2 300 | 32 494 | 780 | 1 790 | 1 790 | 1 790 | 1 790 | 1 790 | 1 790 |
| Transfers received | 84 264 | 86 662 | 115 518 | 156 327 | 156 327 | 156 327 | 204 306 | 207 685 | 224 961 |
| of which: | | | | | | | | | |
| Departmental transfers | 74 227 | 76 675 | 92 399 | 116 163 | 116 163 | 116 163 | 137 268 | 142 538 | 157 431 |
| Other transfers | 10 037 | 9 987 | 23 119 | 40 164 | 40 164 | 40 164 | 67 038 | 65 147 | 67 530 |
| Total revenue before deposits into the PRF | 86 564 | 119 156 | 116 298 | 158 117 | 158 117 | 158 117 | 206 096 | 209 475 | 226 751 |
| Total revenue | 86 564 | 119 156 | 116 298 | 158 117 | 158 117 | 158 117 | 206 096 | 209 475 | 226 751 |
| Expenses | - | - | - | - | - | - | - | - | - |
| Current expense | 47 392 | 68 013 | 106 898 | 158 117 | 158 117 | 158 117 | 172 706 | 179 925 | 196 604 |
| Compensation of employees | 24 135 | 32 061 | 34 914 | 41 320 | 41 320 | 41 320 | 46 227 | 46 293 | 47 822 |
| Goods and services | 23 257 | 35 952 | 71 984 | 116 797 | 116 797 | 116 797 | 126 479 | 133 632 | 148 782 |
| Total expenses | 47 392 | 68 013 | 106 898 | 158 117 | 158 117 | 158 117 | 172 706 | 179 925 | 196 604 |
| Surplus / (Deficit) | 39 172 | 51 143 | 9 400 | 0 | 0 | 0 | 33 390 | 29 550 | 30 147 |
| Adjustments for Surplus/(Deficit) | - | - | - | - | - | - | - | - | - |
| Surplus/(deficit) after adjustments | 39 172 | 51 143 | 9 400 | 0 | 0 | 0 | 33 390 | 29 550 | 30 147 |
| Cash flow from investing activities | (1 031) | (1 068) | (1 005) | (287) | (287) | (287) | (573) | (605) | (635) |
| Acquisition of Assets | (1 031) | (1 068) | (1 005) | (287) | (287) | (287) | (573) | (605) | (635) |
| Other Structures (Infrastructure Assets) | (371) | (380) | (380) | (380) | (380) | (380) | (380) | (401) | (420) |
| Computer equipment | (226) | (226) | (201) | 210 | 210 | 210 | 224 | 236 | 247 |
| Furniture and Office equipment | (267) | (267) | (270) | (267) | (267) | (267) | (267) | (282) | (296) |
| Transport Assets | (167) | (195) | (154) | 150 | 150 | 150 | (150) | (158) | (166) |
| Cash flow from financing activities | 26 588 | 25 917 | 23 937 | 295 284 | 295 284 | 295 284 | 311 525 | 328 659 | 344 435 |
| Other | 26 588 | 25 917 | 23 937 | 295 284 | 295 284 | 295 284 | 311 525 | 328 659 | 344 435 |
| Net increase / (decrease) in cash and cash equivalents | 25 557 | 24 849 | 22 932 | 294 997 | 294 997 | 294 997 | 310 952 | 328 054 | 343 800 |
| Balance Sheet Data | | | | | | | | | |
| Carrying Value of Assets | 2 202 | 2 312 | 2 446 | 2 446 | 2 446 | 2 446 | 2 581 | 2 722 | 2 852 |
| Other Structures (Infrastructure Assets) | 360 | 378 | 400 | 400 | 400 | 400 | 422 | 445 | 466 |
| Computer equipment | 623 | 654 | 692 | 692 | 692 | 692 | 730 | 770 | 807 |
| Furniture and Office equipment | 309 | 324 | 343 | 343 | 343 | 343 | 362 | 382 | 400 |
| Transport Assets | 628 | 659 | 698 | 698 | 698 | 698 | 736 | 776 | 813 |
| Computer Software | 282 | 296 | 313 | 313 | 313 | 313 | 331 | 349 | 366 |
| Investments | 19 970 | 20 970 | 22 186 | 22 186 | 22 186 | 22 186 | 23 406 | 24 693 | 25 878 |
| Floating | 19 970 | 20 970 | 22 186 | 22 186 | 22 186 | 22 186 | 23 406 | 24 693 | 25 878 |
| Cash and Cash Equivalents | 12 805 | 13 445 | 14 225 | 14 225 | 14 225 | 14 225 | 15 008 | 15 833 | 16 593 |
| Bank | 12 800 | 13 440 | 14 220 | 14 220 | 14 220 | 14 220 | 15 002 | 15 827 | 16 587 |
| Cash on Hand | 5 | 5 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Receivables and Prepayments | 3 440 | 3 612 | 3 821 | 3 821 | 3 821 | 3 821 | 4 032 | 4 254 | 4 458 |
| Trade Receivables | 2 010 | 2 111 | 2 233 | 2 233 | 2 233 | 2 233 | 2 356 | 2 486 | 2 605 |
| Prepaid Expenses | 1 430 | 1 502 | 1 589 | 1 589 | 1 589 | 1 589 | 1 676 | 1 768 | 1 853 |
| Total Assets | 38 417 | 40 339 | 42 678 | 42 678 | 42 678 | 42 678 | 45 027 | 47 502 | 49 781 |
| Capital and Reserves | 72 272 | 85 898 | 46 171 | 36 771 | 36 771 | 36 771 | 72 183 | 70 477 | 73 038 |
| Accumulated Reserves | 33 100 | 34 755 | 36 771 | 36 771 | 36 771 | 36 771 | 38 793 | 40 927 | 42 891 |
| Surplus / (Deficit) | 39 172 | 51 143 | 9 400 | 0 | 0 | 0 | 33 390 | 29 550 | 30 147 |
| Post Retirement Benefits | 2 995 | 3 145 | 3 327 | 3 327 | 3 327 | 3 327 | 3 510 | 3 703 | 3 881 |
| Present value of Funded obligations | 2 995 | 3 145 | 3 327 | 3 327 | 3 327 | 3 327 | 3 510 | 3 703 | 3 881 |
| Trade and Other Payables | 252 | 265 | 280 | 280 | 280 | 280 | 295 | 311 | 326 |
| Trade Payables | 252 | 265 | 280 | 280 | 280 | 280 | 295 | 311 | 326 |
| Provisions | 520 | 546 | 578 | 578 | 578 | 578 | 609 | 642 | 673 |
| Leave pay provision | 520 | 546 | 578 | 578 | 578 | 578 | 609 | 642 | 673 |

Note: The Destination Marketing Organisation merged with the Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro) from 2012/13.

Annexure A to Vote 12

Table A.3.2 Details on public entities – Name of Public Entity: Saldanha Bay IDZ Licencing Company (SOC) Ltd

| R thousand | Audited outcome | | Actual outcome | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates | | |
|---|-----------------|----------|----------------|--------------------|------------------------|------------------|-----------------------|---------|---------|
| | 2016/17 | 2017/18 | 2018/19 | | 2019/20 | | 2020/21 | 2021/22 | 2022/23 |
| Revenue | | | | | | | | | |
| Tax revenue | - | - | 460 | 8 417 | 8 417 | 8 417 | 36 500 | 96 121 | 112 777 |
| Non-tax revenue | 652 550 | 113 215 | 133 613 | 201 103 | 201 103 | 201 103 | 166 721 | 159 445 | 165 168 |
| Sale of goods and services other than capital assets | - | 616 | - | - | - | - | - | - | - |
| Entity revenue other than sales | 46 528 | 1 685 | 3 417 | 3 350 | 3 350 | 3 350 | 3 300 | 3 465 | 3 638 |
| Transfers received | 606 022 | 110 861 | 130 196 | 197 753 | 197 753 | 197 753 | 163 421 | 155 980 | 161 530 |
| of which: | | | | | | | | | |
| Departmental transfers | 260 448 | 96 311 | 104 008 | 138 697 | 138 697 | 138 697 | 79 580 | 74 884 | 78 479 |
| Other transfers | 345 574 | 14 550 | 26 188 | 59 056 | 59 056 | 59 056 | 83 841 | 81 096 | 83 051 |
| Sale of capital assets | - | 53 | - | - | - | - | - | - | - |
| Total revenue before deposits into the PRF | 652 550 | 113 215 | 134 073 | 209 520 | 209 520 | 209 520 | 203 221 | 255 566 | 277 945 |
| Total revenue | 652 550 | 113 215 | 134 073 | 209 520 | 209 520 | 209 520 | 203 221 | 255 566 | 277 945 |
| Expenses | | | | | | | | | |
| Current expense | 50 092 | 46 451 | 41 024 | 83 752 | 83 752 | 83 752 | 87 797 | 94 001 | 108 624 |
| Compensation of employees | 19 661 | 21 525 | 25 333 | 33 168 | 33 168 | 33 168 | 34 993 | 36 918 | 38 688 |
| Goods and services | 30 431 | 24 926 | 15 691 | 50 584 | 50 584 | 50 584 | 52 804 | 57 083 | 69 936 |
| Payments for capital assets | 276 183 | 671 | 948 | 650 | 650 | 650 | 686 | 773 | 810 |
| Total expenses | 326 275 | 47 122 | 41 972 | 84 402 | 84 402 | 84 402 | 88 483 | 94 774 | 109 434 |
| Surplus / (Deficit) | 326 275 | 66 093 | 92 101 | 125 118 | 125 118 | 125 118 | 114 738 | 160 792 | 168 511 |
| Adjustments for Surplus/(Deficit) | - | - | - | - | - | - | - | - | - |
| Surplus/(deficit) after adjustments | 326 275 | 66 093 | 92 101 | 125 118 | 125 118 | 125 118 | 114 738 | 160 792 | 168 511 |
| Cash flow from investing activities | (276 183) | (51 204) | (111 551) | (602) | (602) | (602) | (686) | (678) | (711) |
| Acquisition of Assets | (276 183) | (51 204) | (111 551) | (602) | (602) | (602) | (686) | (678) | (711) |
| Dwellings | (100 000) | (227) | (81) | - | - | - | - | - | - |
| Other Structures (Infrastructure Assets) | (175 287) | (50 505) | (110 841) | - | - | - | - | - | - |
| Computer equipment | (270) | (321) | (171) | (602) | (602) | (602) | (686) | (678) | (711) |
| Furniture and Office equipment | (472) | (119) | - | - | - | - | - | - | - |
| Other Machinery and equipment | (54) | (32) | - | - | - | - | - | - | - |
| Computer Software | (100) | - | (458) | - | - | - | - | - | - |
| Net increase / (decrease) in cash and cash equivalents | (276 183) | (51 204) | (111 551) | (602) | (602) | (602) | (686) | (678) | (711) |
| Balance Sheet Data | | | | | | | | | |
| Carrying Value of Assets | 416 855 | 417 794 | 418 364 | 418 966 | 418 966 | 418 966 | 419 609 | 442 689 | 463 938 |
| Dwellings | 107 467 | 107 467 | 107 467 | 107 467 | 107 467 | 107 467 | 107 467 | 113 378 | 118 820 |
| Other Structures (Infrastructure Assets) | 305 939 | 305 939 | 305 939 | 305 939 | 305 939 | 305 939 | 305 939 | 322 766 | 338 259 |
| Computer equipment | 886 | 1 186 | 1 756 | 2 358 | 2 358 | 2 358 | 3 001 | 3 166 | 3 318 |
| Furniture and Office equipment | 1 197 | 1 400 | 1 400 | 1 400 | 1 400 | 1 400 | 1 400 | 1 477 | 1 548 |
| Other Machinery and equipment | 866 | 902 | 902 | 902 | 902 | 902 | 902 | 952 | 998 |
| Transport Assets | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 87 | 91 |
| Computer Software | 418 | 818 | 818 | 818 | 818 | 818 | 818 | 863 | 904 |
| Total Assets | 416 855 | 417 794 | 418 364 | 418 966 | 418 966 | 418 966 | 419 609 | 442 689 | 463 938 |
| Capital and Reserves | 743 130 | 483 887 | 510 465 | 544 084 | 544 084 | 544 084 | 534 347 | 603 479 | 632 447 |
| Accumulated Reserves | 416 855 | 417 794 | 418 364 | 418 966 | 418 966 | 418 966 | 419 609 | 442 687 | 463 936 |
| Surplus / (Deficit) | 326 275 | 66 093 | 92 101 | 125 118 | 125 118 | 125 118 | 114 738 | 160 792 | 168 511 |

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Table A.4 Transfers to local government by transfers/grant type, category and municipality

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Total departmental transfers/grants | | | | | | | 13 585 | | 10 480 | 10 983 |
| Category A | | | | | | | 13 585 | | 10 480 | 10 983 |
| City of Cape Town | | | | | | | | | | |
| Category B | | 1 500 | | | 6 425 | 6 425 | 1 110 | (82.72) | | |
| Witzenberg | | | | | 1 685 | 1 685 | | (100.00) | | |
| Cape Agulhas | | | | | 1 495 | 1 495 | | (100.00) | | |
| Swellendam | | | | | 100 | 100 | | (100.00) | | |
| George | | | | | 100 | 100 | | (100.00) | | |
| Oudtshoorn | | 1 500 | | | 1 437 | 1 437 | | (100.00) | | |
| Bitou | | | | | 125 | 125 | | (100.00) | | |
| Laingsburg | | | | | 1 483 | 1 483 | 1 110 | (25.15) | | |
| Category C | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| West Coast District Municipality | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Total transfers to local government | | 1 500 | | | 6 589 | 6 589 | 15 195 | 130.61 | 11 004 | 11 532 |

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--------------------------|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| SMME Booster Fund | | | | | 4 663 | 4 663 | 1 110 | (76.20) | | |
| Category B | | | | | 4 663 | 4 663 | 1 110 | (76.20) | | |
| Witzenberg | | | | | 1 685 | 1 685 | | (100.00) | | |
| Cape Agulhas | | | | | 1 495 | 1 495 | | (100.00) | | |
| Laingsburg | | | | | 1 483 | 1 483 | 1 110 | (25.15) | | |

Table A.4.2 Transfers to local government by transfers/grant type, category and municipality

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Regional Skills Co-ordination (West Coast Business Development Forum) | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Category C | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| West Coast District Municipality | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |

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Table A.4.3 Transfers to local government by transfers/grant type, category and municipality

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|------------------------------------|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cango Caves Infrastructure project | | 1 500 | | | | | | | | |
| Category B | | 1 500 | | | | | | | | |
| Oudtshoorn | | 1 500 | | | | | | | | |

Table A.4.4 Transfers to local government by transfers/grant type, category and municipality

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|------------------------------|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Oudtshoorn Aerodrome Project | | | | | 1 437 | 1 437 | | (100.00) | | |
| Category B | | | | | 1 437 | 1 437 | | (100.00) | | |
| Oudtshoorn | | | | | 1 437 | 1 437 | | (100.00) | | |

Table A.4.5 Transfers to local government by transfers/grant type, category and municipality

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|-------------------------|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cycle Tourism | | | | | 325 | 325 | | (100.00) | | |
| Category B | | | | | 325 | 325 | | (100.00) | | |
| Swellendam | | | | | 100 | 100 | | (100.00) | | |
| George | | | | | 100 | 100 | | (100.00) | | |
| Bitou | | | | | 125 | 125 | | (100.00) | | |

Table A.4.6 Transfers to local government by transfers/grant type, category and municipality

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|-------------------------|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Tourism Safety | | | | | | | 13 585 | | 10 480 | 10 983 |
| Category A | | | | | | | 13 585 | | 10 480 | 10 983 |
| City of Cape Town | | | | | | | 13 585 | | 10 480 | 10 983 |

Annexure A to Vote 12

Table A.5 Provincial payments and estimates by district and local municipality

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Town Metro | 502 910 | 271 057 | 280 425 | 401 930 | 430 487 | 430 487 | 560 435 | 30.19 | 586 546 | 615 981 |
| West Coast Municipalities | 29 824 | 91 976 | 107 582 | 121 437 | 74 351 | 74 351 | 43 066 | (42.08) | 40 578 | 42 526 |
| Saldanha Bay | | 55 956 | 64 632 | 74 187 | 74 187 | 74 187 | 42 566 | (42.62) | 40 054 | 41 977 |
| Across wards and municipal projects | 29 824 | 36 020 | 42 950 | 47 250 | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Cape Winelands Municipalities | 6 346 | 6 808 | 7 208 | | 1 685 | 1 685 | | (100.00) | | |
| Witzenberg | | | | | 1 685 | 1 685 | | (100.00) | | |
| Across wards and municipal projects | 6 346 | 6 808 | 7 208 | | | | | | | |
| Overberg Municipalities | 6 500 | 6 500 | 6 877 | | 1 595 | 1 595 | | (100.00) | | |
| Cape Agulhas | | | | | 1 495 | 1 495 | | (100.00) | | |
| Swellendam | | | | | 100 | 100 | | (100.00) | | |
| Across wards and municipal projects | 6 500 | 6 500 | 6 877 | | | | | | | |
| Garden Route Municipalities | 7 805 | 16 962 | 15 956 | | 1 662 | 1 662 | | (100.00) | | |
| George | | | | | 100 | 100 | | (100.00) | | |
| Oudtshoorn | | 1 500 | | | 1 437 | 1 437 | | (100.00) | | |
| Bitou | | | | | 125 | 125 | | (100.00) | | |
| Across wards and municipal projects | 7 805 | 15 462 | 15 956 | | | | | | | |
| Central Karoo Municipalities | 6 000 | 6 000 | 6 348 | | 1 483 | 1 483 | 1 110 | (25.15) | | |
| Laingsburg | | | | | 1 483 | 1 483 | 1 110 | (25.15) | | |
| Across wards and municipal projects | 6 000 | 6 000 | 6 348 | | | | | | | |
| Total provincial expenditure by district and local municipality | 559 385 | 399 303 | 424 396 | 523 367 | 511 263 | 511 263 | 604 611 | 18.26 | 627 124 | 658 507 |

Table A.5.1 Provincial payments and estimates by district and local municipality – Programme 1: Administration

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Town Metro | 51 656 | 58 067 | 57 653 | 67 555 | 60 605 | 60 605 | 67 934 | 12.09 | 69 078 | 72 525 |
| Total provincial expenditure by district and local municipality | 51 656 | 58 067 | 57 653 | 67 555 | 60 605 | 60 605 | 67 934 | 12.09 | 69 078 | 72 525 |

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Table A.5.2 Provincial payments and estimates by district and local municipality – Programme 2: Integrated Economic Development Services

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Town Metro | 15 010 | 10 523 | 13 203 | 68 365 | 62 340 | 62 340 | 77 580 | 24.45 | 80 847 | 85 286 |
| West Coast Municipalities | | | 4 750 | | | | | | | |
| Across wards and municipal projects | | | 4 750 | | | | | | | |
| Cape Winelands Municipalities | 6 346 | 6 346 | 6 714 | | 1 685 | 1 685 | | (100.00) | | |
| Witzenberg | | | | | 1 685 | 1 685 | | (100.00) | | |
| Across wards and municipal projects | 6 346 | 6 346 | 6 714 | | | | | | | |
| Overberg Municipalities | 6 500 | 6 500 | 6 877 | | 1 495 | 1 495 | | (100.00) | | |
| Cape Agulhas | | | | | 1 495 | 1 495 | | (100.00) | | |
| Across wards and municipal projects | 6 500 | 6 500 | 6 877 | | | | | | | |
| Garden Route Municipalities | 7 805 | 7 805 | 8 258 | | 1 437 | 1 437 | | (100.00) | | |
| Oudtshoorn | | | | | 1 437 | 1 437 | | (100.00) | | |
| Across wards and municipal projects | 7 805 | 7 805 | 8 258 | | | | | | | |
| Central Karoo Municipalities | 6 000 | 6 000 | 6 348 | | 1 483 | 1 483 | 1 110 | (25.15) | | |
| Laingsburg | | | | | 1 483 | 1 483 | 1 110 | (25.15) | | |
| Across wards and municipal projects | 6 000 | 6 000 | 6 348 | | | | | | | |
| Total provincial expenditure by district and local municipality | 41 661 | 37 174 | 46 150 | 68 365 | 68 440 | 68 440 | 78 690 | 14.98 | 80 847 | 85 286 |

Table A.5.3 Provincial payments and estimates by district and local municipality – Programme 3: Trade and Sector Development

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Town Metro | 25 767 | 15 522 | 11 004 | 16 321 | 63 683 | 63 683 | 97 737 | 53.47 | 106 492 | 116 465 |
| West Coast Municipalities | 29 824 | 34 020 | 36 200 | 47 250 | | | | | | |
| Across wards and municipal projects | 29 824 | 34 020 | 36 200 | 47 250 | | | | | | |
| Total provincial expenditure by district and local municipality | 55 591 | 49 542 | 47 204 | 63 571 | 63 683 | 63 683 | 97 737 | 53.47 | 106 492 | 116 465 |

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Table A.5.4 Provincial payments and estimates by district and local municipality – Programme 4: Business Regulation and Governance

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Town Metro | 10 479 | 9 631 | 8 642 | 9 900 | 9 150 | 9 150 | 8 624 | (5.75) | 8 914 | 9 248 |
| Cape Winelands Municipalities | | 462 | 494 | | | | | | | |
| Across wards and municipal projects | | 462 | 494 | | | | | | | |
| Garden Route Municipalities | | 507 | 548 | | | | | | | |
| Across wards and municipal projects | | 507 | 548 | | | | | | | |
| Total provincial expenditure by district and local municipality | 10 479 | 10 600 | 9 684 | 9 900 | 9 150 | 9 150 | 8 624 | (5.75) | 8 914 | 9 248 |

Table A.5.5 Provincial payments and estimates by district and local municipality – Programme 5: Economic Planning

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Town Metro | 296 135 | 81 394 | 77 612 | 115 084 | 110 738 | 110 738 | 129 301 | 16.76 | 133 120 | 134 577 |
| West Coast Municipalities | | 47 956 | 56 632 | 74 187 | 74 187 | 74 187 | 42 566 | (42.62) | 40 054 | 41 977 |
| Saldanha Bay | | 46 956 | 55 632 | 74 187 | 74 187 | 74 187 | 42 566 | (42.62) | 40 054 | 41 977 |
| Across wards and municipal projects | | 1 000 | 1 000 | | | | | | | |
| Total provincial expenditure by district and local municipality | 296 135 | 129 350 | 134 244 | 189 271 | 184 925 | 184 925 | 171 867 | (7.06) | 173 174 | 176 554 |

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Table A.5.6 Provincial payments and estimates by district and local municipality – Programme 6: Tourism Arts and Entertainment

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|----------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Town Metro | 49 341 | 43 747 | 51 189 | 60 154 | 59 817 | 59 817 | 95 614 | 59.84 | 99 656 | 107 738 |
| West Coast Municipalities | | 1 000 | 1 000 | | | | | | | |
| Across wards and municipal projects | | 1 000 | 1 000 | | | | | | | |
| Overberg Municipalities | | | | | 100 | 100 | | (100.00) | | |
| Swellendam | | | | | 100 | 100 | | (100.00) | | |
| Garden Route Municipalities | | 8 650 | 7 150 | | 225 | 225 | | (100.00) | | |
| George | | | | | 100 | 100 | | (100.00) | | |
| Oudtshoorn | | 1 500 | | | | | | | | |
| Bitou | | | | | 125 | 125 | | (100.00) | | |
| Across wards and municipal projects | | 7 150 | 7 150 | | | | | | | |
| Total provincial expenditure by district and local municipality | 49 341 | 53 397 | 59 339 | 60 154 | 60 142 | 60 142 | 95 614 | 58.98 | 99 656 | 107 738 |

Table A.5.7 Provincial payments and estimates by district and local municipality – Programme 7: Skills Development and Innovation

| Municipalities R'000 | Outcome | | | | | | Medium-term estimate | | | |
|--|---------|---------|---------|---------|----------|---------|--------------------------------|---------|---------|---------|
| | Audited | Audited | Audited | Main | Adjusted | Revised | % Change from Revised estimate | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2019/20 | 2019/20 | 2020/21 | 2019/20 | 2021/22 | 2022/23 |
| Cape Town Metro | 54 522 | 52 173 | 61 122 | 64 551 | 64 154 | 64 154 | 83 645 | 30.38 | 88 439 | 90 142 |
| West Coast Municipalities | | 9 000 | 9 000 | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Saldanha Bay | | 9 000 | 9 000 | | | | | | | |
| Across wards and municipal projects | | | | | 164 | 164 | 500 | 204.88 | 524 | 549 |
| Total provincial expenditure by district and local municipality | 54 522 | 61 173 | 70 122 | 64 551 | 64 318 | 64 318 | 84 145 | 30.83 | 88 963 | 90 691 |